

REPUBLIQUE DU CAMEROUN

Paix – Travail – Patrie



REPUBLIC OF CAMEROON

Peace – Work – Fatherland

MINDCAF'S 2023 STATISTICAL YEARBOOK

MINISTRY OF STATE PROPERTY
SURVEYS AND LAND TENURE



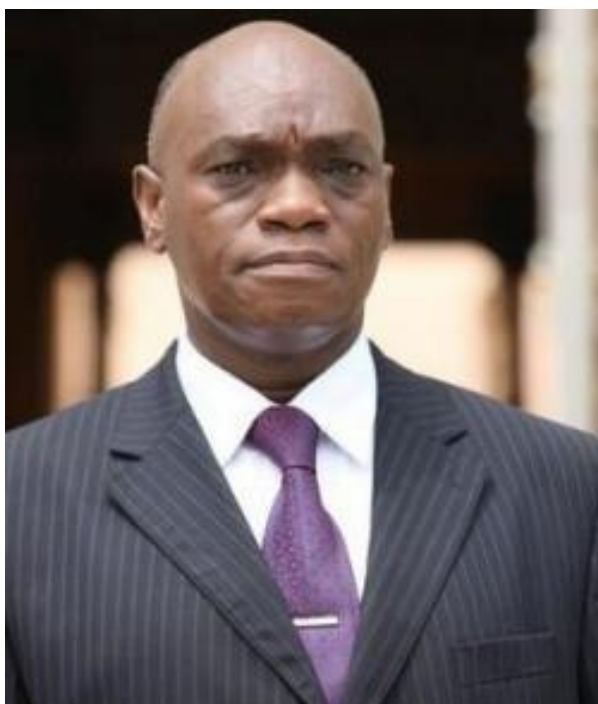
H.E. Paul BIYA

President of the Republic of Cameroon



Mr Joseph DION NGUTE

Prime Minister, Head of Government



Mr Henri EYEBE AYISSI

Minister of State Property, Surveys and Land Tenure

FOREWORD

Since the development of a statistical information system in 2012, the Ministry of State Property, Surveys and Land Tenure (MINDCAF) has resolutely embarked on the production of reliable data on the implementation of activities in its area of competence.

The 2023 Statistical Yearbook is a tool for monitoring the development of indicators for actions, activities and tasks of the following Government programmes carried out by MINDCAF: *(i)* Modernisation of the land registration system, *(ii)* Protection and development of State property, *(iii)* Protection and enhancement State lands, *(iv)* Optimisation of land tenure management; *(v)* Governance and institutional support.

Indicators produced in this document are the results of quantifiable actions carried out on a daily basis by the Central and Devolved services of MINDCAF as well as services under its supervision in order to achieve the objectives set out in the National Development Strategy for 2020-2030 (NDS30).

This edition, which covers the years 2019, 2020, 2021, 2022 and 2023, is divided into four parts:

The first part deals with general information and describes, on the one hand, the institutional framework and the various missions assigned to the Ministry of State Property, Surveys and Land Tenure and, on the other hand, the methodology used for the production of this yearbook.

The second section provides statistical information by programme, with an overview of the objectives and actions of each programme, and highlights information on the National Geodetic Network, public buildings, State-owned houses, State rented housing, State layouts, and the State's rolling stock with regard to the purchase of vehicles and machinery. This part also gives information on land revenue collected and the number of land certificates issued during the period under review.

The third part includes the annexes, and provides data on the condition of staff, equipment available in the various services, the status of built-on property housing the services of the Ministry of State Property, Surveys and Land Tenure and other activities carried out by MINDCAF.

This document is intended to provide information on the various products of the Ministry State Property, Surveys and Land Tenure to help public administrations, potential investors and users from all backgrounds make informed decisions for their business on matters pertaining to State lands, surveys, State property and land tenure. /-

Henri Eyebe Ayissi
Minister of State Property, Surveys
and Land Tenure

CONTENTS

LIST OF TABLES	c
List of Graphs	e
Acronyms and Abbreviations	f
Some Definitions	g
Conventional Signs and Symbols used	j
CHAPTER 1: GENERAL INFORMATIONS	1
I. Missions and organisational chart of the Ministry of State Property, Surveys and Land Tenure	2
II. Presentation of MINDCAF's programmes	4
III. Presentation of the statistical yearbook	5
CHAPTER 2: MODERNISATION OF THE LAND REGISTRATION SYSTEM	6
I. Deployment of surveys operations	10
II. Design and digitisation of the land registration system	11
III. Demarcation of territorial boundaries	12
IV. Enhancement and updating of information	12
V. Coordination of the actions of Programme 026	13
CHAPTER 3: PROTECTION AND DEVELOPMENT OF STATE PROPERTY	14
I. Inventory and stamping of State Property	16
II. Rehabilitation of public buildings and Government housing	18
III. Development of State Property	20
IV. Digitisation of the management of State Property	24
V. Coordination of the actions of programmes 061	24
CHAPITRE 4 : PROTECTION AND ENHANCEMENT OF STATE LANDS	25
I. Building up of land reserves	27
II. State layouts	27
III. Protection of private State land	28
IV. Protection of public State land	28
V. Enhancement and modernisation of public State land	29
VI. Coordination of the actions of programme 066	29
CHAPTER 5: OPTIMISATION OF THE MANAGEMENT OF LAND TENURE	30
I. Computirisation of land procedures	32
II. Making one-stop shops operational	43
III. Protection and enhancement of national land	44
IV. Coordination of the actions of programme 068	44
CHAPTER 6: GOUVERNANCE AND INSTITUTIONAL SUPPORT IN THE STATE PROPERTY, SURVEYS AND LAND TENURE SUB-SECTOR	45
I. Coordination and follow-up of MINDCAF cabinet activities	48
II. Strategic studies, planning and programming	48
III. Développement of land tenure cooperation	48
IV. Financial and budget management, and improvement of the work environment	49
V. Management of Human resources	51
VI. Regulation and land litigations	51
VII. Optimisation and collection of land revenue	53
VIII. Coordination of activities of the secretariat general	53
IX. Coordination of general and financial affairs	53
ANNEXES	55

LIST OF TABLES

Table 1: Presentation of MINDCAF's programmes.....	4
Table 2: Number of survey services with functional technical equipment.....	9
Table 3: Number of layout plans signed.....	9
Table 4: Average duration to process a technical file according to the type of procedure (in days)	9
Table 5: Proportion of surveys services with geographical database	10
Table 6: State of the geodetic network (number of points of the geodetic network).....	10
Table 7: Proportion of councils with a reliable comprehensive parcelling cadastral map.....	11
Table 8: Proportion of councils with a digital cadastral map.....	11
Table 9: Linear of demarcated national territory.....	12
Table 10: Growth in State property revenue	12
Table 11: Implementation rate of budgeted activities.....	13
Table 12: Proportion of Government buildings inventoried and stamped.....	16
Table 13: Number of Government houses.....	16
Table 14: Number of Government houses used for accommodation	17
Table 15: Number of Government houses for office use.....	17
Table 16: Number of Government buildings to be rehabilitated	18
Table 17: Proportion of Government buildings rehabilitated	18
Table 18: Number of Government buildings rehabilitated, as per use.....	19
Table 19: Number of Government buildings constructed	20
Table 20: Number of Government rented housing, as per use.....	20
Table 21: Costs of Government rented housing for office use	21
Table 22: Costs of Government rented housing for accommodation (in CFA F)	21
Table 23: Breakdown of annual rental charges per region	21
Table 24: Annual expenditure for the maintenance of Government buildings for office use (in CFA F).....	22
Table 25: Annual expenditure for the maintenance of Government buildings for accommodation.....	23
Table 26: Number of vehicles purchased by administrations.....	23
Table 27: Number of scrapped cars and property.....	23
Table 28: Proportion of State property included in the IT solution	24
Table 29: Achievement rate of budgeted activities.....	24
Table 30: Proportion of hectares of land secured and incorporated into the private State land.....	27
Table 31: Proportion of buildable plots produced.....	27
Table 32: Proportion of divisions where private state land is mastered and secured.....	28
Table 33: Proportion of divisions where public state land is mastered and secured	28
Table 34: Revenue derived from the management of State lands (in CFA F).....	29
Table 35: Achievement rate of budgeted activities.....	29
Table 36: Proportion of computerised land registries	32
Table 37: Increase in applications (number of applications and corresponding surface areas) for land certificates by direct registration	32
Table 38: Increase in applications (number of applications and corresponding surface areas) for land certificates through grant	33
Table 39: Increase in applications (number of applications and corresponding surface areas) for transfer of land certificates	34
Table 40: Increase in applications (number of applications and corresponding surface areas) for parcelling.....	35
Table 41: Number of land certificates issued through direct registration (number and corresponding surface areas).....	36
Table 42: Number of grants allocated (number and corresponding surface areas).....	37
Table 43: Number of transfers of land certificates done (number and corresponding surface areas).	38

Table 44: Number and surface area of parcels of national land registered for Regional and Local Authorities	39
Table 45: Number of parcellings carried out (number and corresponding surface areas)	39
Table 46: Number of land certificates issued per region.....	40
Table 47: Average time (in months) taken to establish land certificate through direct registration....	41
Table 48: Average time (in months) taken to establish land certificate through grant.....	41
Table 49: Average time (in months) taken to established land certificate through transfer.....	42
Table 50: Average time (in months) taken to establish land certificate through parcelling	42
Table 51: Average time taken to obtain a land certificate at the Land registry (in days).....	43
Table 52: Proportion of files processed within the deadline (72 hours).....	43
Table 53: Revenue generated by one-stop shops (in thousands of CFA F).....	44
Table 54: Increase in revenue derived from the management of land tenure (in thousands of CFA F)	44
Table 55: Achievement rate of budgeted activities.....	44
Table 56: Follow-up report on services activities	48
Table 57: Planning and programming documents produced	48
Table 58: Number of cooperation agreements signed.....	48
Table 59: Number of land development agreements signed	49
Table 60: Proportion of staff with a workstation	49
Table 61: Number of staff with a desktop in MINDCAF	49
Table 62: Distribution of IT equipmement per structure in 2023	50
Table 63: Distribution of trained staff per structure and gender	51
Table 64: Number of pre-litigation complaints recorded	51
Table 65: Number of administrative litigation against MINDCAF's deeds and decisions	52
Table 66: Number of court decisions relating to land matters.....	52
Table 67: Number of land certificates cancelled and rehabilitated	53
Table 68: Increase in revenue per category.....	53
Table 69: Status of landed property within MINDCAF's devolved services in 2023	56
Table 70: Distribution of the number buildable plots per surface area depending on the division up to 2023.....	56
Table 71: Distribution of vehicules per structure in 2023.....	57
Table 72: Distribution of workstations between 2019 and 2023	57
Table 73: Distribution of workstations per Region between 2019 and 2023	58

LIST OF GRAPHS

<i>Graph 1: Increase in State rental charges</i>	<i>22</i>
<i>Graph 2: Number of staff per computer in MINDCAF's devolved services in 2023.....</i>	<i>50</i>
<i>Graph 3: Trend in court decisions.....</i>	<i>52</i>

ACRONYMS AND ABBREVIATIONS

CHRC	:	Cameroon Human Rights Commission
CFC	:	Cameroon Housing Loans Fund
DAF	:	Department of Land Tenure
DAG	:	Department of General Affairs
DAJ	:	Legal Affairs Division
DCAD	:	Department of Surveys
DDOM	:	Department of State Lands
DEPC	:	Division of Studies, Planning and Cooperation
DPE	:	Department of State Property
DPIP	:	Department of Public Investment Programming
GPS	:	Global Positioning System
IPRC	:	Interministerial Programme Review Committee
MAETUR	:	Urban and Rural Lands Development Authority
MAGZI	:	Industrial Zones Development and Management Authority
MINDCAF	:	Ministry of State Property, Surveys and Land Tenure
MINEPAT	:	Ministry of the Economy, Planning and Regional Development
MINFI	:	Ministry of Finance
MINHDU	:	Ministry of Housing and Urban Development
MINJUSTICE	:	Ministry of Justice
MINTP	:	Ministry of Public Works
	:	
MTEF	:	Medium Term Expenditure Framework
	:	
NDS30	:	National Development Strategy 2020-2030
PAMOCCA	:	Support Project for the Modernisation of the Land Registration System and Business Climate
PAP	:	Priority Actions Programmes
PAR	:	Annual Performance Report
PPA	:	Draft Performance of Administrations
RLAs	:	Regional and Local Authorities
SAF	:	Administrative and Financial Service
SIC	:	Cameroon Real Estate Corporation
UNECA	:	United Nations Economic Commission for Africa

SOME DEFINITIONS

AGRIBUSINESS: Industry sector that processes and prepares agricultural raw materials or tools and products to be used in agriculture.

ADDITIONAL CLAUSE: Written agreement that is subsidiary to the main contract, the purpose of which is to amend the terms and conditions of the commitments provided for in the original agreement.

LEASE: Procedure whereby a right to use parcels of private State lands is granted or transferred to natural persons or corporate bodies for a specified period of time.

EXPIRED LEASE: Lease for which the contract has come to an end.

RENEWED LEASE: Lease for which the contract has been renewed without any review.

REVISED LEASE: Lease for which the contract has been renewed following the review of the cost.

LAND REGISTRATION: Comprehensive, permanent, descriptive and evaluative inventory of landed property made following topographical surveys and administrative operations intended to determine land ownership on a territory and establish the nature of their product.

CARTOGRAPHY: It is at the same time a science, an art and a technique aiming at representing the geometric shapes of the earth.

CHAIN: Instrument used in direct measurement of distances between different points.

FINAL GRANT: Procedure during which a regulatory deed establishes the successful conclusion of the temporary grant.

TEMPORARY GRANT: Procedure whereby a parcel of national land of the second category is granted for a period of 5 years to a natural person or corporate body for the purpose of developing it in accordance with specific terms of reference and which can be converted into a lease or a final grant, as the case may be.

DENSIFICATION: Method for improving a geodetic network by multiplying geodetic points.

DENSITY OF NETWORK POINTS PER KM²: Operation consisting in multiplying the points of the network over an area of one square kilometre.

PRIVATE STATE LAND: Parcel of land belonging to the State, land on which public buildings are constructed, property acquired free of charge or against payment, buildings granted to the State following expropriations for public purposes, incorporation of parcels of national land, etc.

ARTIFICIAL STATE LAND: State land developed by man or the State, in particular: highways and right of way of 100 meters on either side of the centre line of the road; national, regional, divisional roads and tracks and right of way of 40, 25 and 10 meters,

respectively, on either side of the centre line of the road; tracks, ports, public monuments and buildings, chiefs' compounds, etc.

NATURAL PUBLIC PROPERTY: Lands and areas not developed by man (the sea, rivers, lakes, land, marshlands, airspace, etc.).

FILE UPDATED IN THE LAND MAP: Update of the land map.

TECHNICAL FILE: Set of documents prepared in the surveys services and comprising the following items: a calculation folder, a field book, a field sketch, computation notes, a plot plan, a surface area sheet and cadastral survey reports.

EXTENSION: Expansion of the existing surface area of a building.

GEODESY: The science of determining the shapes and dimensions of the Earth.

SURVEYOR: Qualified technician who delimits, measures, calculates, represents and evaluates private land and its surface area by carrying out topographic and topometric work.

DIRECT REGISTRATION: Procedure for recognising rights over parcels of national land of the first category, i.e. lands developed before 5 August 1974.

SURVEYOR'S POLE: Metal bar fitted vertically to the ground to make alignments and measurements between points.

ADMINISTRATIVE RENTING: Provision of a building to the State by a third party in exchange for consideration.

GOVERNMENT HOUSING: Housing allocated by the State to a third party.

SOCIAL HOUSING: Decent housing affordable for disadvantaged segments of the population.

STATE LAYOUT: Operation through which the rightful ownership of a parcel of land is divided into plots following the regulatory procedure in force.

LAND MAP: Digital or physical cartography providing information on the land tenure system of a territory.

ROLLING STOCK: All types of vehicles and wheeled equipment intended for use on roads, railways, etc.

LEVELLING ROD: Tool used to determine distances by indirect measurement.

PARCELLING: Operation consisting in the transfer of part of a registered plot for the benefit of a third party.

TRANSFER: Complete transfer of property rights from one individual to another.

BUILDABLE PLOT: State layout or parcel of land that has been developed and is suitable for construction.

STATE PROPERTY: Movable and fixed property belonging to the State (public buildings, Government office furniture, private State lands, administrative vehicles, State-owned houses, private property rented by the State, etc.).

STATE HOUSING PROPERTY: All the property made up of private State lands, houses built or acquired by the State (State-owned houses), etc.

STATE MOVABLE PROPERTY: All State property that is transportable or mobile, such as office furniture, office equipment, etc.

CADASTRAL PLAN: A set of documents comprising cadastral map sheets in A0 format, a chart index, a cadastral matrix and surveys bills.

REFLECTOR STAND: Metal rod of variable height used to make the axis of the reflector vertical at a given point.

STATE-OWNED HOUSING: Built-up property belonging to the State.

DOUBLE FREQUENCY GPS RECEIVER: Device for correcting positioning measurement errors using measurements from two different frequencies emitted by satellites S1 and S2.

NAVIGATION GPS RECEIVER: Portable device that operates on its own (natural mode) and measures distances by measuring the travel time of the wave from the transmitter to the receiver.

REFLECTOR: Device or accessory used to modify the spatial distribution of light radiation flow by reflection.

SCRAPPING OF STATE PROPERTY: Operation consisting in striking off, demolishing or selling by public auction durable tangible State property that have become unusable due to obsolescence, age or prolonged normal use.

REHABILITATION: Refurbishment of premises, a building or site (neighbourhood, fallows, green space, etc.).

RENOVATION: A set of operations through which a building or one of its components is improved thanks to the installation of new, modern materials to replace damaged or obsolete parts.

GEODETIC NETWORK: A set of points on the ground (whether marked out or not) that are physically interlinked and determined in coordinates (X, Y, Z).

TOTAL STATION: Measuring device used to take direct measurements of angles and distances on the field, store them and transfer them to a computer for processing.

TACHEOMETER: Device used to measure distances directly.

BLUEPRINT MACHINE: Technical and architectural drawing machine that can reproduce a large number of plans based on an original drawn on tracing paper.

LAND CERTIFICATE: Official certification of real estate ownership.

TOPOGRAPHER: Professional who draws the shape of a parcel of land on a plan, including details of the natural or artificial features contained therein.

TRIPOD: Wooden or metal stand consisting of a plate and three sliding legs on which the axis of a measuring instrument is placed on a vertical position at a station point.

CONVENTIONAL SIGNS AND SYMBOLS USED

Conventional signs and symbols	Meaning
-	Strictly zero result
...	Result not available
///	Empty box due to the nature of things
%	Percentage
ha	Hectare
m ³	Cubic metre
Kg	Kilogram
CFA F	CFA Francs
Nbr	Number

CHAPTER 1 GENERAL INFORMATION

I. MISSIONS AND ORGANISATION OF THE MINISTRY OF STATE PROPERTY, SURVEYS AND LAND TENURE

1. MISSIONS OF MINDCAF

In accordance with Decree No. 2012/408 of 9 September 2011 to organise the Government, the Ministry of State Property, Surveys and Land Tenure is in charge of the drafting and implementation of Government's policy as regards State property, surveys and land tenure. To that end, MINDCAF is responsible for:

- drafting legislative and regulatory instruments relating to State property, surveys and land tenure sectors;
- managing public and private property of the State;
- managing national lands and proposals for the transfer of ownership thereon;
- protecting public and private State property against all attack, in collaboration with administrations concerned;
- acquiring and expropriating landed property on behalf of the State, administrative public bodies, and State-owned companies, in collaboration with the Ministry of Finance and administrations and agencies concerned;
- managing and maintaining State housing and movable property;
- managing and following up Government renting;
- drawing up and keeping cadastral plans;
- carrying out any study necessary for the delimitation of cadastral integration perimeters;
- constituting and mastering land reserves, in collaboration with the Ministry of Housing and Urban Development and relevant administrations;

The role of MINDCAF in the implementation of the NDS30 Strategy

The strategic guidelines assigned to MINDCAF in the NDS30 include the following points:

- finalising the land tenure and State lands reform;
- continuing the implementation of the programme to constitute land reserves, create and develop State layouts;
- simplifying the procedures of expropriation for public purpose and the terms and conditions for compensation;
- facilitating the procedures for land acquisition and compensation for public investment projects;
- creating a reliable, coherent and relevant database on the real situation of the State housing property, particularly built and unbuilt plots.
- continuing the modernisation of the management of State property, surveys and land tenure through the setting up of a vast programme to digitise the land registration system and secure public State land and land documents.

2. ORGANISATIONAL CHART OF MINDCAF

The organisation of MINDCAF is governed by Decree No. 2012/390 of 18 September 2012 to organise the Ministry of State Property, Surveys and Land Tenure.

To carry out its missions, the Ministry of State Property, Surveys and Land Tenure has:

- a Private Secretariat;
- two (2) Technical Advisers;
- an Inspectorate General;
- a Central Administration; and
- devolved services.

a. MINDCAF'S CENTRAL SERVICES

The central services consist of the Minister's Cabinet (Minister, Private Secretariat and Technical Advisers), the Inspectorate General and the Central Administration.

MINDCAF's Central Administration comprises:

- The Secretariat General;
- The Department of State Lands;
- The Department of Land Tenure;
- The Department of State Property;
- The Department of Surveys;
- The Department of General Affairs.

b. MINDCAF'S DEVOLVED SERVICES

These Services are made up of Regional and Divisional Delegations.

(i) The Regional Delegation of State Property, Surveys and Land Tenure

It comprises the following:

- The Regional State Lands Service;
- The Regional Land Tenure Service;
- The Regional Service of State property;
- The Regional Surveys Service;
- The Regional Revenue Service;
- The Regional Service of Legal Affairs;
- The Administrative and Financial Service;
- The Mail Bureau.

(ii) The Divisional Delegation of State Property, Surveys and Land Tenure

It comprises the following:

- The Divisional Land revenue Office;
- The Land registry;
- The Divisional Service of State Lands;
- The Divisional Service of Land Tenure;
- The Divisional Service of State property;
- The Divisional Service of Surveys;
- The Mail Bureau.

II. PRESENTATION OF MINDCAF'S PROGRAMMES

MINDCAF's strategy is broken down into five (5) programmes, including four (4) operational programmes and one (1) support programme. All these programmes, together with their objectives and indicators, are presented as follows:

Table1: Presentation of MINDCAF's programmes

No.	Title of the programme	Objective(s)	Indicator(s)
026	Modernisation of the land registration system	Have a digital cadastre capable of meeting the challenges of modern land governance	Number of councils with a digital cadastral plan
061	Protection and Development of State Property	Improve the management of State property	<ul style="list-style-type: none"> • Proportion of Government buildings rehabilitated • Proportion of State property included in an IT solution
066	Protection and Enhancement of State Lands	Improve the management of State lands	<ul style="list-style-type: none"> • Proportion of hectares of land secured and incorporated into private State lands • Proportion of Divisions where State lands are mastered and secured
068	Optimisation of Land Tenure management	Improve the management of Land Tenure	<ul style="list-style-type: none"> • Average deadline for obtaining a land certificate and certificate of ownership • Rate of increase in revenue generated by land tenure Services
075	Governance and Institutional Support	Improve the coordination of services and ensure the smooth implementation of programmes	Achievement rate of activities budgeted in MINDCAF

Source: DEPC/MINDCAF

III. PRESENTATION OF THE STATISTICAL YEARBOOK

The methodology used to produce this document was validated by hierarchy before the start of the activity. It was divided into two phases, broken down into stages:

PHASE 1: PREPARATORY ACTIVITIES

The first stage is the “**identification of information needs**”. This stage involved the various heads of the Ministry's technical departments in identifying the relevant statistical information likely to be included in the yearbook, based on the needs identified with the various users of statistical data (MINEPAT, MINTP, MINHDU, MINJUSTICE, UNECA, CHRC) and by exploiting various documents such as the NDS30, the ministry strategy and the organisational chart of the Ministry of State Property, Surveys and Land Tenure. All primary and secondary data sources were identified, and the various levels of disaggregation required (statistical data by gender, area, region, division, subdivision, etc.) were also defined.

The second stage is the “**design of the statistical yearbook model**”. This consists in defining the structure of the final document, deciding on titles, number and content (i.e. tables and graphs) of parts, chapters and sections.

The third stage is the “**development of collection tools**” based on the information needs and data sources identified in stage 1, and taking into account the model defined in phase 2 and previous collection tools. This stage resulted in the production of three (3) documents, namely: (i) a register intended to fill in statistics, on a daily basis, on the activities of the devolved services; (ii) a data collection sheet intended to collect data aggregated by period and/or by administrative division; (iii) a data collection manual for the various stakeholders involved in the data collection process.

PHASE 2: PRODUCTION OF THE STATISTICAL YEARBOOK

After the preparatory activities, comes the production and dissemination phase of the Statistical Yearbook. This consists of three (3) main stages:

➤ First stage: **Data collection**

The data required to produce MINDCAF's statistical yearbook are mainly collected in the central and devolved services of the said Ministry. The regional services are primarily responsible for quality control of the statistics provided by divisional delegations. The Heads of Divisional Services are responsible, each within their own area of competence, for filing the data in the divisional statistics register and must send a monthly form summarising the statistics in their services.

The Heads of Administrative and Financial Services (SAF), the focal points in their region of competence, are responsible for filling in the aggregated data collection form for the region, on a monthly basis, and for ensuring that the divisional registers are filled out effectively and that the information collected is of good quality. They will also send a copy of the divisional and regional statistics sheets to the Computer and Statistics Unit. The latter is responsible for training the key stakeholders, and holds a quarterly working session in the chief town of each of the country's ten (10) regions, in the presence of

the Head of the Administrative and Financial Service and the various divisional officials responsible for collecting statistical data, to ensure that the statistical information system is working properly and identify any difficulties encountered and any malfunctions in the system.

➤ Second stage: ***Use of the data collected:***

The data collected, derived from the divisional registers and regional statistics sheets, are processed manually and electronically. This includes: coding, data entry, clearing the database, and data tabulation.

➤ Third stage: ***Publishing and disseminating the final document:***

Tables and graphs generated in the previous stage will be used to complete the statistical yearbook model. 500 copies of the final document will be produced. Seminars to present and popularise the statistical yearbook are organised to enable the various users to have a mastery of its content.

CHAPTER 2 : MODERNISATION OF THE LAND REGISTRATION SYSTEM

PROGRAMME 026: MODERNISATION OF THE LAND REGISTRATION SYSTEM

OBJECTIVE OF THE PROGRAMME: Have a digital cadastre capable of meeting the challenges of modern land governance

PROGRAMME PERFORMANCE INDICATORS: Proportion of councils with a digital cadastral plan

Summary of programme strategy: The aim of the programme is to equip councils with an exhaustive and reliable land registration system, with a view to controlling the various parcelling of the territory, ensuring rational management, helping to reduce land disputes, increasing land revenue and supporting infrastructure development. In order to overcome the abovementioned stakes and challenges and meet the objectives of modernising the Land registration system, the Programme will be implemented as follows:

- Deployment of basic cadastral operations;
- Design and digitisation of the land registration system
- Demarcation of the boundaries of the national territory;
- Enhancement and updating of cadastral information.

Enhancement and updating of cadastral information.									
Action	Objectives	Indicators						Structure in charge of the implementation	Comments
		Description	Baseline (2021)	Three-year targets					
				2022	2024	2027	2030		
Action 1: DEPLOYMENT OF BASIC CADASTRAL OPERATIONS	Have reliable geographical databases	Proportion of surveys services with reliable geographical data	-	-	20%	35%	100%	DCAD	The years 2022 and 2023 were devoted to carrying out studies.
Action 2: DESIGN AND DIGITISATION OF THE LAND REGISTRATION SYSTEM	Have a reliable parcelling land registration system	Proportion of councils with a reliable comprehensive parcelling land registration system	-	-	20%	35%	100%	DCAD	The years 2022 and 2023 were devoted to carrying out studies.
Action 3: DEMARCATON OF THE BOUNDARIES OF THE NATIONAL TERRITORY	Master the territory and its major subdivisions	Proportion of territorial boundaries demarcated	30	30%	35%	50%	100%	DCAD	
Action 4: ENHANCEMENT AND UPDATING OF CADASTRAL INFORMATION	Increase cadastral revenue	Increase rate of cadastral revenue	0%	0%	10%	20%	50%	DCAD	
Action 5: COORDINATION OF THE ACTIONS OF THE PROGRAMME	Ensuring the smooth implementation of programme activities	Achievement rate of budgeted activities		100%	100%	100%	100%	DCAD	

General information on the land registration system: equipment

Table 2: Number of surveys services with functional technical equipment

Type of equipment	Services	2019	2020	2021	2022	2023
Measuring equipment (total stations)	Department of Surveys	2	2	2	1	1
	Regional surveys services (10)	5	7	12	9	7
	Divisional surveys services (58)	9	9	9	8	7
Positioning devices (double frequency GPS)	Department of Surveys	2	2	2	2	2
	Regional surveys services (10)	0	0	9	11	11
	Divisional surveys services (58)	0	0	2	2	0

Source: MINDCAF, Department of Surveys

Table 3: Number of layout plans signed

Types of plans	2019	2020	2021	2022	2023
Private layout plans	0	0	0	0	1
State layout plans	2	0	0	0	1
Council layout plans	1	0	0	0	1

Table 4: Average duration to process a technical file according to the type of procedure (in days)

Types of procedure	2019	2020	2021	2022	2023
Direct registration	130	116	98	182	144
Grant of State lands	14	16	12	13	15
Parcelling out	39	51	13	19	33

Source: MINDCAF, RD et DD

I. DEPLOYMENT OF CADASTRAL OPERATIONS

Objective	To have reliable geographic database
Indicator	Proportion of surveys services with reliable geographic database

Table 5: Proportion of surveys services with geographic databases

Years	2019	2020	2021	2022	2023
Proportion	0.10	0.10	0.10	0.10	0.12

Source: MINDCAF, RD et DD

Table 6: State of the geodetic network (number of points of the geodetic network)

	2019	2020	2021	2022	2023
Adamawa	26	115	6	6	10
Centre	518	518	518	518	518
East	471	525	560	657	939
Far North	172	172	172	222	289
Littoral	481	481	481	574	614
North	178	138	138	138	198
North West	329	329	329	329	329
West	482	482	472	574	574
South	251	251	229	229	229
South-West	---	---	---	---	---
Cameroon	2,908	3,011	2,905	3,247	3,700

Source: MINDCAF, Department of Surveys

II. DESIGN AND DIGITISATION OF THE LAND REGISTRATION

Objective	Have a reliable parcelling land registration system
Indicator	Proportion of councils with a reliable comprehensive land registration system

SYSTEM

Table 7: Proportion of councils with a reliable comprehensive land registration system

Region	2019	2020	2021	2022	2023
Adamawa	0.00	0.00	0.00	0.00	0.00
Centre	0.00	0.00	0.00	0.00	0.00
East	0.00	0.00	0.00	0.00	0.00
Far North	0.00	0.00	0.00	0.00	0.00
Littoral	0.11	0.11	0.11	0.11	0.11
North	0.00	0.00	0.00	0.00	0.00
North West	0.07	0.07	0.07	0.07	0.10
West	0.00	0.00	0.00	0.00	0.00
South	0.00	0.00	0.00	0.00	0.00
South-West	---	---	---	---	---
Cameroon	0.18	0.18	0.18	0.18	0.21

Source: MINDCAF, Department of Surveys

Table 8: Proportion of councils with a digital cadastral map

Region	2019	2020	2021	2022	2023
Adamawa	0.00	0.00	0.00	0.00	0.00
Centre	0.00	0.00	0.00	0.00	0.00
East	0.00	0.00	0.00	0.00	0.00
Far North	0.00	0.00	0.00	0.00	0.00
Littoral	0.00	0.00	0.00	0.00	0.00
North	0.00	0.00	0.00	0.00	0.00
North West	0.00	0.00	0.00	0.00	0.00
West	0.00	0.00	0.00	0.00	0.00
South	0.00	0.00	0.00	0.00	0.00
South-West	0.00	0.00	0.00	0.00	0.00

Cameroon	0.00	0.00	0.00	0.00	0.00
----------	------	------	------	------	------

Source: MINDCAF, Department of Surveys

III. DEMARCATION OF TERRITORIAL BOUNDARIES

Objective	Master the territory and its main subdivisions
Indicator	Proportion of territorial boundaries demarcated

Table 9: Linear of demarcated national territory

Year	2019	2020	2021	2022	2023
Demarcated Linear	0	0	0	0	0
Total
Proportion* (cumulative) of demarcated linear

Source: INC, MINDCAF

IV. ENHANCEMENT AND UPDATING OF INFORMATION

Objective	Increase in cadastral revenue
Indicator	Increase rate of cadastral revenue

Table 10: Increase in cadastral revenue

Type of revenue	2019	2020	2021	2022	2023
Certificate of ownership	27,643,500	6,066,113	13,970,453	28,338,098	191,459,170
Topographic work	113,916,857	75,632,816	81,507,898	102,695,635	151,628,306
Survey technical file	44,063,448	52,424,890	83,748,560	111,172,145	96,484,460
Total	185,623,805	134,123,819	179,226,911	242,205,878	439,571,936

Source: MINDCAF, State property revenue Services

V. COORDINATION OF THE ACTIONS OF PROGRAMME 026

Objective	Ensure the smooth implementation of programme activities
Indicator	Achievement rate of budgeted activities

Table 11: Achievement rate of budgeted activities

Year	2019	2020	2021	2022	2023
Number of budgeted activities	08	10	04	04	03
Number of activities carried out	07	04	03	03	02
Achievement rate	87.5%	40%	75%	75%	60%

Source: MINDCAF, DAG

CHAPTER 3: PROTECTION AND DEVELOPMENT OF STATE PROPERTY

PROGRAMME 061: PROTECTION AND DEVELOPMENT OF STATE PROPERTY

OBJECTIVE OF THE PROGRAMME: Improve the management of State property

PROGRAMME PERFORMANCE INDICATORS:

Indicator 1: proportion of Government buildings rehabilitated;

Indicator 2: Proportion of State property included in an IT solution

Summary of the programme strategy: The programme aims at solving the problem associated to the mastery of the management of State property. Specifically, it seeks to provide solutions relating to the mastery of the State housing and movable property, State property abroad as well as the State's civilian automobile stock. This control will then lead to the development of an integrated IT solution for the management of State property. The implementation of this Programme will be achieved through the following actions: inventory of State property, the rehabilitation of public buildings and Government housing units, development of State property, digitisation of the management of State property.

Property.									
Actions	Objectives	Indicators						Structure in charge of the implementation	Comments
		Description	Baseline (2020)	Three-year targets					
				2022	2024	2027	2030		
Action 1: INVENTORY OF STATE PROPERTY	Master and secure State Property	Proportion of subdivisions with inventoried and stamped housing stock	0%	0%	25%	50%	100%	All the sub-departments	
Action 2: REHABILITATION OF PUBLIC BUILDINGS AND GOVERNMENT HOUSING	Ensure the sustainability and functionality of State buildings	1- Number of Government buildings rehabilitated by MINDCAF	-	-	5	10	50	All sub-departments	
		2- Number of Government buildings rehabilitated by other administrations	-	-	-	-	-		
Action 3: DEVELOPMENT OF STATE PROPERTY	Reduce the State's rental charges	1- Number of Government buildings built by MINDCAF		0	5	10	20	SDPIE	The indicator includes all constructions done by all public administrations
		2- Number of Government buildings built by other administrations		-	-	-	-		
Action 4: DIGITISATION OF THE MANAGEMENT OF STATE PROPERTY	Set up an integrated IT management system for the management of State Property	Proportion of State housing property included in the IT solution	0%	0%	10%	25%	50%	All sub-departments	
Action 5: COORDINATION OF THE ACTIONS OF THE PROGRAMME	Ensure the smooth implementation of programme activities	Achievement rate of budgeted activities	0%	100%	100%	100%	100%	Department of State Property	

I. INVENTORY AND STAMPING OF STATE PROPERTY

Objective	Master and secure State Property
Indicator	Proportion of subdivisions with inventoried and stamped property

Table 12: Proportion of Government buildings inventoried and stamped

Region	2019	2020	2021	2022	2023
Adamawa	1.00	0.92	0.87	0.79	0.74
Centre	0.56	0.55	0.55	0.53	0.53
East	0.54	0.53	0.53	0.52	0.49
Far North	1.00	1.00	1.00	1.00	1.00
Littoral	1.00	1.00	1.00	1.00	1.00
North	0.87	0.84	0.81	0.81	0.81
North West	0.97	0.97	0.97	0.97	0.97
West	0.97	0.97	0.96	0.95	0.95
South	0.93	0.91	0.89	0.88	0.87
South-West	0.00	0.00	0.00	0.00	0.00
Cameroon	0.78	0.77	0.76	0.74	0.73

Source: MINDCAF, DPE

Table 13: Number of Government property

Region	2019	2020	2021	2022	2023
Adamawa	1,203	1,550	1,558	1,594	4,079
Centre	1,695	1,725	1,756	1,795	2,445
East	1,110	1,199	1,299	1,652	1,729
Far North	3,235	1,976	1,977	1,980	1,960
Littoral	3,627	3,647	3,648	3,649	3,651
North	1,090	1,090	1,493	1,501	1,501
North West	1,564	1,567	1,569	1,577	1,577
West	6,203	6,239	6,263	6,292	5,427
South	1,575	1,616	2,696	2,760	2,804

South-West	0	0	0	0	0
Cameroon	21,302	20,609	22,259	22,800	25,173

Source: MINDCAF, DPE

Table 14: Number of Government property used for accommodation

Region	2019	2020	2021	2022	2023
Adamawa	191	328	321	334	2,430
Centre	164	165	165	168	219
East	185	189	210	301	313
Far North	151	54	55	56	56
Littoral	308	308	308	308	308
North	157	157	173	166	166
North West	260	260	262	262	262
West	256	256	252	256	246
South	134	135	251	256	254
South-West
Cameroon	1,806	1,852	1,997	2,107	4,254

Source: MINDCAF, DPE

Table 15: Number of Government property for office use

	2019	2020	2021	2022	2023
Adamawa	1,012	1,222	1,237	1,260	1,649
Centre	1,531	1,560	1,591	1,627	2,226
East	925	1,010	1,089	1,351	1,416
Far North	3,084	1,922	1,922	1,924	1,904
Littoral	3,319	3,339	3,340	3,341	3,343
North	933	933	1,320	1,335	1,335
North West	1,304	1,307	1,307	1,315	1,315
West	5,947	5,983	6,011	6,036	5,181
South	1,441	1,481	2,445	2,504	2,550

South-West
Cameroon	19,496	18,757	20,262	20,693	20,919

Source: MINDCAF, DPE

II. REHABILITATION OF PUBLIC BUILDINGS AND GOVERNMENT HOUSING

Table 16: Number of Government buildings to be rehabilitated

Region	2019	2020	2021	2022	2023
Adamawa	17	15	16	15	69
Centre	483	491	561	484	638
East	6	42	38	40	33
Far North	116	138	1878	1844	1977
Littoral	283	325	322	301	299
North	94	94	94	111	112
North West	1,085	1,084	1,089	1,105	1,118
West	2,900	2,902	2,900	2,892	2,904
South	403	426	1,447	1,407	1,365
South-West
Cameroon	5,387	5,517	8,345	8,199	8,515

Source: MINDCAF, DPE

Table 17: Proportion of Government buildings rehabilitated

Region	2019	2020	2021	2022	2023
Adamawa	0.71	0.27	1.06	1.00	0.39
Centre	0.09	0.09	0.08	0.09	0.09
East	0.50	0.00	0.05	0.13	0.09
Far North	0.06	0.08	0.01	0.01	0.09
Littoral	0.04	0.08	0.22	0.19	0.19
North	0.00	0.02	0.01	0.02	0.04

North West	0.01	0.00	0.00	0.02	0.03
West	0.00	0.00	0.01	0.01	0.01
South	0.04	0.04	0.03	0.04	0.07
South-West					
Cameroon	0.16	0.07	0.16	0.17	0.11

Source: MINDCAF, DPE

Table18: Number of Government buildings rehabilitated as per use

	2019			2020			2021			2022			2023		
Region	Housing	Offices	Total	Housing	Offices	Total	Housing	Offices	Total	Housing	Offices	Total	Housing	Offices	Total
Adamawa	0	12	12	0	4	4	8	9	17	4	11	15	13	14	27
Centre	15	38	53	7	45	52	13	38	51	13	37	50	23	36	59
East	0	3	3	0	0	0	0	2	2	1	4	5	0	3	3
Far North	0	7	7	1	10	11	0	27	27	2	18	20	32	144	176
Littoral	1	10	11	0	25	25	1	70	71	3	55	58	1	56	57
North	0	0	0	0	2	2	0	1	1	0	2	2	2	3	5
North West	2	5	7	0	4	4	0	1	1	5	13	18	2	26	28
West	2	3	5	1	10	11	1	16	17	4	23	27	11	25	36
South	2	14	16	0	19	19	2	35	37	12	48	60	6	88	94
South-West

Source: MINDCAF, DPE, Divisional Delegation

III. DEVELOPMENT OF STATE PROPERTY

Objective	Reduce the State's rental charges
Indicator	Number of Government buildings constructed

Table 19: Number of Government buildings constructed

Region	2019	2020	2021	2022	2023
Adamawa	15	35	39	30	23
Centre	0	23	26	36	21
East	96	121	102	103	96
Far North	131	137	142	174	258
Littoral	31	29	32	34	40
North	0	0	0	2	3
North West	24	42	31	43	70
West	61	42	46	53	40
South	20	40	36	46	51
South-West
Cameroon	378	469	454	521	602

Source: MINDCAF, DPE

Table 20: Number of Government rented housing, as per use

	2019			2020			2021			2022			2023		
	Office	Housing	Total	Office	Housing	Total	Office	Housing	Total	Office	Housing	Total	Office	Housing	Total
Adamawa	157	15	172	152	13	165	151	13	164	153	13	166	196	32	228
Centre
East	7	10	17	7	9	16	7	8	15	6	7	13	6	7	13
Far North	85	28	113	103	30	133	120	34	154	120	34	154	120	38	158
Littoral	40	32	72	40	32	72	40	32	72	40	32	72	40	32	72
North	21	0	21	7	0	7	395	0	395	31	0	31	31	0	31
North West	229	52	281	230	52	282	230	53	283	230	51	281	230	51	281
West	154	56	210	154	56	210	146	57	203	146	59	205	143	59	202
South	34	91	125	31	88	119	31	90	121	41	94	135	40	95	135
South-West

Source: MINDCAF, DPE

Table 21: Cost of Government rented housing for use as office

Region	2019	2020	2021	2022	2023
Adamawa	248,181,144	248,748,144	249,324,144	249,891,144	252,891,144
Centre	5,941,870,632	5,963,386,632	5,984,902,632	6,094,225,632	6,182,189,632
East	51,245,112	51,245,112	51,245,112	51,545,112	52,423,112
Far North	486,462,000	487,288,500	488,114,500	489,225,500	497,210,500
Littoral	505,851,096	512,820,096	519,787,096	523,171,096	572,811,096
North	230,406,000	231,828,000	233,250,000	235,092,000	239,083,000
North West	801,797,700	807,263,700	812,729,700	813,303,700	813,572,700
West	399,555,600	400,273,600	400,991,600	408,987,600	409,447,600
South	201,216,000	203,216,000	205,216,000	205,833,000	211,883,000
South-West	245,968,800	246,498,000	247,028,000	248,731,000	248,731,000

Source: MINDCAF, DPE

Table 22: Costs of State rented housing for accommodation (in CFA F)

Regions	2019	2020	2021	2022	2023
Adamawa	117,428,136	119,305,136	121,182,136	121,391,136	121,391,136
Centre	1,420,342,200	1,471,182,200	1,522,022,200	1,642,122,200	1,695,875,200
East	44,904,000	45,404,000	45,904,000	47,878,000	47,878,000
Far North	101,870,340	102,644,340	103,418,340	105,207,340	105,862,340
Littoral	222,357,984	229,397,984	236,437,984	236,437,984	236,437,984
North	183,624,000	184,024,000	184,424,000	186,089,000	186,089,000
North West	131,694,000	131,972,000	132,250,000	132,250,000	132,891,000
West	90,846,960	90,846,960	90,846,960	90,846,960	90,846,960
South	299,221,800	301,275,800	303,329,800	304,238,800	304,238,800
South-West	137,264,400	137,264,400	137,264,400	145,764,000	145,764,000

Source: MINDCAF, DPE

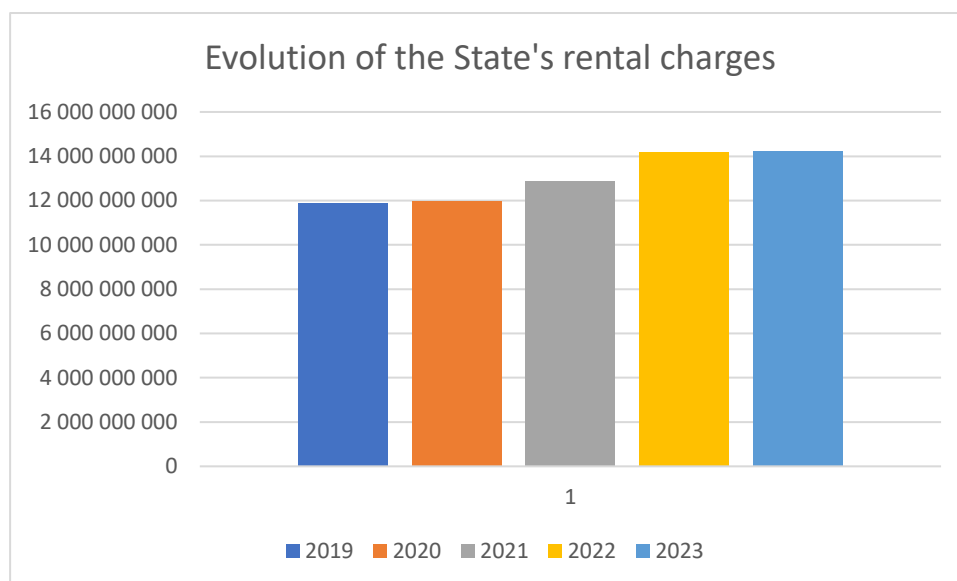
Table 23: Breakdown of annual rental charges per region

Regions	2019	2020	2021	2022	2023
Adamawa	365,609,280	368,053,280	461,426,420	452,906,020	455,906,020
Centre	7,362,212,832	7,434,568,832	7,514,885,264	8,550,215,264	8,691,932,264
East	96,149,112	96,649,112	76,685,000	114,724,112	115,602,112
Far North	588,332,340	589,932,840	875,770,840	660,032,840	668,672,840
Littoral	728,209,080	742,218,080	745,147,264	1,128,367,068	1,178,007,068
North	414,030,000	415,852,000	319,487,956	339,956,956	343,947,956

North West	933,491,700	939,235,700	1,157,139,564	1,057,904,241	1,058,614,241
West	490,402,560	491,120,560	584,366,154	685,576,560	686,036,560
South	500,437,800	500,437,800	504,491,800	463,727,156	472,925,156
South-West	383,233,200	383,762,400	672,750,900	557,066,800	557,066,800
Total	11,862,107,904	11,965,885,404	12,871,386,518	14,191,675,017	14,234,761,017

Source: MINDCAF, DPE

Graph 1: Increase in the State's rental charges



Source: MINDCAF, DPE

Table 24: Annual expenditure for the maintenance of Government office buildings (in CFA F)

Regions	2019	2020	2021	2022	2023
Adamawa	9,000,000	18,925,000	53,142,800	80,913,400	197,740,500
Centre	147,000,000	313,621,745	351,969,223	429,414,000	543,837,930
East	57,002,829	10,206,000	151,246,021	166,898,113	181,895,943
Far North	10,354,000	405,243,998	451,296,205	516,136,463	496,493,593
Littoral	133,186,000	98,000,000	454,784,890	169,600,077	299,249,973
North	0	29,835,000	29,835,000	29,835,000	29,835,000
North West	49,300,000	31,700,000	24,774,000	167,360,000	145,285,000
West	75,223,000	169,498,000	111,600,000	265,191,424	418,020,477
South	176,498,070	253,574,000	365,867,064	426,025,937	573,299,408
South-West	---	---	---	---	---
Cameroon	657,563,899	1,330,603,743	1,994,515,203	2,251,374,414	2,885,657,824

Source: MINDCAF, DPE

Table 25: Annual expenditure for the maintenance of Government buildings for accommodation

Regions	2019	2020	2021	2022	2023
Adamawa	2,000,000	27,000,000	145,800,000	39,400,000	81,057,500
Centre	0	16,655,000	0	0	4,900,000
East	0	10,000,000	0	17,850,100	14,000,000
Far North	0	0	25,000,000	84,900,000	25,000,000
Littoral	78,000,000	98,500,000	454,784,890	169,600,077	284,590,973
North	0	0	0	0	0
North West	30,000,000	0	0	49,000,000	4,900,000
West	65,615,000	4,500,000	10,000,000	4,900,000	47,999,112
South	45,000,000	0	7,000,000	17,000,000	38,000,000
South-West	---	---	---	---	---
Cameroon	220,615,000	156,655,000	642,584,890	382,650,177	500,447,585

Source: MINDCAF, DPE

Table 26: Number of vehicles purchased by administrations

Type of vehicles	2019	2020	2021	2022	2023
Machines	04	0	13	0	0
Cars	348	359	477	513	261
Motorcycles	580	302	798	778	568

Source: MINDCAF, DPE

Table 27: Number of scrapped cars and property

Type of property	2019		2020		2021		2022		2023	
	Sale	Destruction	Sale	Destruction	Sale	Destruction	Sale	Destruction	Sale	Destruction
Rolling stock	268	-	310	-	402	-	253	-	400	-
Movable property	466	-	285	-	695	-	179	-	176	-

Source: MINDCAF, DPE

IV. DIGITISATION OF THE MANAGEMENT OF STATE PROPERTY

Objective	Set up an IT solution for the management of State Property
Indicator	Proportion of State property included in the IT solution

Table 28: Proportion of State property included in the IT solution

Regions	2019	2020	2021	2022	2023
ADAMAWA	0	0	0	0	0
CENTRE	0	0	0	0	0
EAST	0	0	0	0	0
FAR NORTH	0	0	0	0	0
LITTORAL	0	0	0	0	0
NORTH	0	0	0	0	0
NORTH WEST	0	0	0	0	0
WEST	0	0	0	0	0
SOUTH	0	0	0	0	0
SOUTH-WEST	0	0	0	0	0
CAMEROON	0	0	0	0	0

Source: MINDCAF, DPE

V. COORDINATION OF THE ACTIONS OF PROGRAMME 061

Objective	Ensure the smooth implementation of programme activities
Indicator	Achievement rate of budgeted activities

Table 29: Achievement rate of budgeted activities

Year	2019	2020	2021	2022	2023
Number of budgeted activities	02	04	01	01	05
Number of activities carried out	00	03	01	01	04
Achievement rate	0%	75%	100%	100%	80%

Source: MINDCAF, DAG

CHAPTER 4: PROTECTION AND ENHANCEMENT OF STATE LANDS

PROGRAMME 066: PROTECTION AND ENHANCEMENT OF STATE LANDS

OBJECTIVE OF THE PROGRAMME: Improve on the management of State lands

PROGRAMME PERFORMANCE INDICATORS:

Indicator 1: Proportion of hectares of land secured and included in private State land;

Indicator 2: Rate of increase in revenue derived from the management of State lands

Summary of the programme strategy: The programme is designed to meet the growing demand for secure land bases for the implementation of development projects and to ensure efficient management of public and private State lands; This includes the following:

- continue the finalisation of the legal securing of sites, which is done through the payment of compensations owed to people whose names are found in compensation decrees, victims of destruction of property and/or loss of their land rights during works for the constitution of land reserves earmarked for State layouts, social housings, agribusinesses and other projects;
- suggest an approved layout and secured land basis project for the creation of developed areas earmarked for housing, with the aim to improve the living conditions of people and the development of the socio-economic potential of the study area, for a better integration of the cities concerned;
- master the composition and characteristics of public and private State land across the national territory for optimal management;
- increase revenue derived from the management of State lands as part of the enhancement of State lands.

Actions	Objectives	Indicators						Structure in charge of the implementation	Comments		
		Description	Baseline (2020)	Three-year targets							
				2022	2024	2027	2030				
Action 1: CONSTITUTION OF LAND RESERVES	Secure available hectares of land	Number of hectares of land secured	946,777 ha	946,777 ha	1,500,000 ha	2,500,000 ha	3,000,000 ha	DDOM			
Action 2: STATE LAYOUTS	Produce Building plots	Number of building plots produced	1,386	2,000	12,500	30,000	50,000	DDOM	The indicator will also take into account layouts carried out by other public bodies (MAETUR, etc.)		
Action 3: PROTECTION OF PRIVATE STATE LAND	Master and secure the private State land across the national territory	Proportion of divisions where private State land is inventoried and protected	0%	0%	10%	20%	50%	DDOM			
Action 4: PROTECTION OF PUBLIC STATE LAND	Master and secure public State land across the national territory	Proportion of divisions where public State land is inventoried and secured	0%	0%	10%	20%	50%	DDOM			

Action 5: Department of State Lands	Increase State lands management revenue	Rate of increase in revenue generated from the management of State lands	0%	0%	10%	25%	50%	DDOM	
Action 6: COORDINATION OF ACTIONS OF THE PROGRAMME	Ensure the smooth implementation of programme activities	Achievement rate of budgeted activities		100%	100%	100%	100%	DDOM	

I. CONSTITUTION OF LAND RESERVES

Objective	Have 3,000,000 ha of secured land by 2030
Indicator	Proportion of secured hectares of land

Table 29: Proportion of hectares of land secured and incorporated into private State land

Year	2019	2020	2021	2022	2023
Number of secured hectares of land	168.35	134.67	102	0	37.86
Total	168.35	303.02	405.02	405.02	442.88
Proportion* (cumulative)	0.000177814	0.000320054	0.000427788	0.000427788	0.000467776

Source: MINDCAF, Department of State Lands

*The target is 3,000,000 ha by 2030.

II. STATE LAYOUTS

Objective	Have 50,000 building plots by 2030
Indicator	Proportion of plots produced

Table 30: Proportion of building plots produced

Year	2019	2020	2021	2022	2023
Number of plots produced	1386	0	190	752	3,644
Total	1,386	1,386	1,576	2,328	5,972
Proportion* (cumulative)	0.02772	0.02772	0.03152	0.04656	0.11944

Source: MINDCAF/Department of State Lands, MAETUR

*The target is 50,000 plots by 2030.

III. PROTECTION OF PRIVATE STATE LAND

Objective	Master and secure private State land across the national territory
Indicator	Proportion of divisions where private State land are mastered and secured

Table 31: Proportion of divisions where private State land is mastered and secured

Region	2019	2020	2021	2022	2023
Adamawa	0.60	0.60	0.60	0.60	0.60
Centre	0.20	0.20	0.20	0.20	0.20
East	1.00	1.00	1.00	1.00	1.00
Far North	0.00	0.00	0.00	0.00	0.00
Littoral	0.00	0.00	1.00	1.00	1.00
North	0.00	0.00	0.00	0.00	0.00
North West	0.00	0.00	0.00	0.00	0.00
West	0.63	0.63	0.63	0.63	0.63
South	0.75	0.75	0.75	0.75	0.75
South-West	0.00	0.00	0.00	0.00	0.00
Cameroon	0.32	0.32	0.42	0.42	0.42

Source: MINDCAF, Department of State Lands

IV. PROTECTION OF PUBLIC STATE LAND

Objective	Master and secure public State land across the national territory
Indicator	Proportion of divisions where public State lands are mastered and secured

Table 32: Proportion of divisions where public State land is mastered and secured

Region	2019	2020	2021	2022	2023
Adamawa	0.00	0.00	0.00	0.00	0.00
Centre	1.00	1.00	1.00	1.00	1.00
East	0.00	0.00	0.00	0.00	0.00
Far North	0.00	0.00	0.00	0.00	0.00
Littoral	0.00	0.00	1.00	1.00	1.00
North	0.00	0.00	0.00	0.00	0.00
North West	0.00	0.00	0.00	0.00	0.00
West	0.63	0.63	0.63	0.63	0.63
South	2.00	2.00	2.00	2.00	2.00
South-West	0.00	0.00	0.00	0.00	0.00
Cameroon	0.36	0.36	0.46	0.46	0.46

Source: MINDCAF, Department of State Lands

V. ENHANCEMENT AND MODERNISATION OF PUBLIC STATE LAND

Objective	Increase State land management revenue
Indicator	Rate of increase in revenue derived from the management of state lands

Table 33: State land management revenue (in CFA F)

Type of revenue	2019	2020	2021	2022	2023
Management of public State land	5,090,448	11,302,752	14,009,329	13,329,594	12,744,090
Management of private State land	24,394,886	51,906,125	77,207,363	111,384,748	91,420,275
Total	29,485,334	63,208,877	91,216,692	124,714,342	104,164,365
Increase rate in revenue					

Source: MINDCAF, Department of State Lands

VI. COORDINATION OF THE ACTIONS OF PROGRAMME 066

Objective	Ensure the smooth implementation of programme activities
Indicator	Achievement rate of budgeted activities

Table 34: Achievement rate of budgeted activities

Year	2019	2020	2021	2022	2023
Number of budgeted activities	02	08	02	01	01
Number of activities carried out	02	06	02	0	01
Achievement rate	100%	75%	100%	0%	100%

Source: MINDCAF, DAG

CHAPTER 5: OPTIMISATION OF LAND TENURE MANAGEMENT

PROGRAMME 068: OPTIMISATION OF LAND TENURE MANAGEMENT

OBJECTIVE OF THE PROGRAMME: Improve Land Tenure management

PERFORMANCE INDICATOR

-Indicator 1: Average deadline for obtaining a land certificate and certificate of ownership, by type of procedure;

-Indicator 2: Rate of increase in revenue generated from the management of land tenure

Programme Strategy: The programme aims at securing land transactions on national land and private lands of individuals. Specifically, it seeks to reduce procedures deadlines and costs of procedures, and to ensure the reliability of the land deeds and documents issued.

- Computerisation of land tenure procedures;
- Operationalisation of one-stop shops;
- Enhancement of National Lands
- . Coordination of the actions of the programme

Action	Objectives	Indicators						Structure in charge of the implementation	Comments
		Description	Baseline (2021)	Three-year targets					
				2022	2024	2027	2030		
Action 1: COMPUTERISATION OF LAND PROCEDURES	Facilitate and secure land tenure transactions	Proportion of Computerised Land Registries	0%	0%	32.25% (20/62)	64.52% (40/62)	100% (62/62)	Sub-department of devolved land tenure Services	
Action 2: OPERATIONALISATION OF ONE-STOP SHOPS	Help to improve the business climate	Number of One-Stop Shops set up and operational	2	2	6	12	15	Sub-department of devolved land tenure Services	
		Rate of increase in revenue generated by one-stop shops	0%	0%	10%	20%	40%		
Action 3: PROTECTION AND ENHANCEMENT OF NATIONAL LANDS	Increase proceeds from the national land	Rate of increase in revenue generated from the national land	0%	0%	10%	20%	50%	Sub-department of National Land	
Action 4: COORDINATION OF THE ACTIONS OF THE PROGRAMME	Ensure the smooth implementation of programme activities	Achievement rate of budgeted activities	0%	100%	100%	100%	100%	Department of Land Tenure	

I. COMPUTERISATION OF LAND PROCEDURES

Objective	Facilitate and secure land tenure transactions
Indicator	Proportion of Computerised Land Registries

Table 35: Proportion of computerised Land registries

Regions	2019	2020	2021	2022	2023
ADAMAWA	0	0	0	0	0
CENTRE	0	0	0	0	0
EAST	0	0	0	0	0
FAR NORTH	0	0	0	0	0
LITTORAL	0	0	0	0	0
NORTH	0	0	0	0	0
NORTH WEST	0	0	0	0	0
WEST	0	0	0	0	0
SOUTH	0	0	0	0	0
SOUTH-WEST	0	0	0	0	0
CAMEROON	0	0	0	0	0

Source: MINDCAF, Department of Land Tenure

1. APPLICATION FOR LAND CERTIFICATES

Table 36: Increase in applications (number of applications and corresponding surface areas) for land certificates through direct registration

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	707	485.03	453	309.61	441	329.42	405	384.23	436	4,445.15
	Corporate body	458	320,502.95	222	221.13	181	205.15	163	210.95	138	164.70
Centre	Natural person	909	1,437.76	400	2,080.01	752	893.22	739	2,660.48	1,097	11,521.11
	Corporate body	28	77.68	266	3,172.92	180	703.45	302	894.37	277	326.42
East	Natural person	219	125.81	190	35.49	244	97.92	222	71.97	241	116.18
	Corporate body	73	27.06	23	19.72	78	36.19	84	49.41	102	65.94
Far North	Natural person	918	232.76	991	216.25	957	1,113.70	744	759.00	883	332.68
	Corporate body	62	87.65	42	70.11	111	980.50	97	50.49	104	123.36
Littoral	Natural person	699	7,528.00	680	27,887.00	730	1,226,956.00	1,861	33,809.00	815	6,876,999.00

	Corporate body	225	3,476.00	270	869,097.00	234	2,983,774.00	764	1,725,917.00	166	8,713.00
North	Natural person	506	2,986,812.00	465	1,540,922.00	700	2,342,275.00	565	2,369,610.00	467	1,934,311.39
	Corporate body	204	842,222.00	138	825,568.00	234	1,037,782.00	238	1,407,248.00	301	3,697,725.00
North West	Natural person	561	226.71	294	128.02	293	156.31	522	409.87	757	174.83
	Corporate body	5	2.11	7	6.25	1	2.13	3	0.81	12	9.32
West	Natural person	2,051	626.97	1,647	702.47	1,587	722.62	1,726	787.22	1,692	727.27
	Corporate body	119	113.15	116	74.80	54	79.86	335	62.78	226	90.27
South	Natural person	748	617.24	516	1,511.31	507	8,668.42	950	7,534.67	568	10,341.29
	Corporate body	0	0.00	0	0.00	1	1,420.00	1	1,059.00	1	1,388.00
South-West	Natural person
	Corporate body
Cameroon	Natural person	140	180.30	124	209.81	130	147.79	96	754.10	139	333.83
	Corporate body	37	227,414.71	22	82.32	30	185.12	35	144.49	33	807.72

Source: MINDCAF, Divisional Delegations

Table 37: Increase in applications (number of applications and corresponding surface areas) for land certificates through grant of State lands

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	0	0.00	2	4.11	0	0.00	2	5.00	6	12.98
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Centre	Natural person	8	41.57	10	0.92	66	5.96	2	86.61	49	199.17
	Corporate body	3	18.17	1	1.63	4	126.01	0	0.00		483.05
East	Natural person	0	0.00	7	13.08	4	14.49	10	0.59	8	1.58
	Corporate body	6	1.00	0	0.00	7	0.00	2	2.75	5	154.47
Far North	Natural person	5	3.00	6	7.00	3	1.00	21	471.00	12	14.48
	Corporate body	0	0.00	0	0.00	1	4.30	2	0.80	0	0.00
Littoral	Natural person	5	10.00	7	40.00	6	13.00	11	50.00	15	30.00
	Corporate body	2	40.00	4	67.00	10	35.00	20	95.00	18	93.00
North	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
North West	Natural person	0	0.00	0	0.00	0	0.00	0	0.00	1	0.06
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
West	Natural person	120	125.73	80	121.01	43	113.20	44	119.73	42	74.56
	Corporate body	25	30.54	17	13.69	8	19.81	11	45.94	9	77.19
South	Natural person	2	0.00	12	23.68	7	0.00	6	21.17	6	1.00

	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
South-West	Natural person
	Corporate body
Cameroon	Natural person	140	180.30	124	209.81	130	147.79	96	754.10	139	333.83
	Corporate body	37	227,414.71	22	82.32	30	185.12	35	144.49	32	807.72

Source: MINDCAF, Divisional Delegations

Table 38: Increase in applications (number of applications and corresponding surface areas) for transfer of land certificates

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	49	22.65	36	11.54	47	24.58	58	33.00	45	62.43
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Centre	Natural person	225	148.51	220	174.78	160	41.04	60	129.08	186	116.07
	Corporate body	18	22.13	23	16.50	45	5.55	23	41.92	88	1,114.84
East	Natural person	126	46.51	122	31.00	117	62.01	124	93.02	172	12,402.00
	Corporate body	65	7.88	9	5.25	10	10.51	17	15.75	20	21.02
Far North	Natural person	13	2.24	31	5.10	42	6.51	62	19.57	25	5.47
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Littoral	Natural person	41	3,140.00	102	21,780.00	67	10,381.00	53	4,030.00	33	13,610.00
	Corporate body	11	2,234.00	23	4,001.00	33	5,500.00	17	3,361.00	12	11,581.00
North	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
North West	Natural person	0	0.00	1	0.08	1	0.07	1	0.38	1	0.01
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
West	Natural person	31	5.29	30	7.42	36	3.83	32	9.96	39	14.12
	Corporate body	9	1.19	10	3.77	11	1.33	8	2.90	20	8.12
South	Natural person	85	8,928.44	59	34.36	45	168.38	127	57.96	79	74.28
	Corporate body	3	27,727.00	0	0.00	2	1,701.00	1	1,533.00	0	0.00
South-West	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0

Cameroon	Natural person	615	499,443.63	726	125,471.28	656	957,553.42	594	16,720.11	664	295,616.25
	Corporate body	108	259,042.20	94	104,492.52	115	208,345.38	69	7,035.57	160	298,856.98

Source: MINDCAF, Divisional Delegations

Table 39: Increase in applications (number of applications and corresponding surface areas) for parcelling

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	161	3.15	58	21.22	125	17.71	156	24.24	96	312.14
	Corporate body	19	6.14	12	9.86	7	1.05	16	8.28	18	35.80
Centre	Natural person	1,107	114.19	658	339.24	877	364.50	1,269	977,997.64	1,915	894,867.36
	Corporate body	60	13,030.50	44	16,305.85	179	501.48	48	1,299.55	143	139.45
East	Natural person	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Far North	Natural person	29	4.82	26	5.00	43	6.65	84	15.43	42	3.67
	Corporate body	1	0.10	0	0.00	0	0.00	1	0.27	0	0.00
Littoral	Natural person	227	18,211.00	260	50,899.00	337	133,613.00	657	33,448.00	33,448	292,192.00
	Corporate body	12	3,641.00	26	18,301.00	53	48,148.00	100	16,574.00	75	18,606.00
North	Natural person	102	178,020.02	152	312,457.95	172	214,718.89	214	594,401.34	97	82,905.40
	Corporate body	3	1,195.00	9	22,539.00	13	11,984.23	7	7,615.00	7	17,726.00
North West	Natural person	0	0.00	0	0.00	0	0.00	0	0.00	2	0.27
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
West	Natural person	54	14.77	89	5.38	116	11.32	114	6.05	82	3.10
	Corporate body	1	4.42	3	0.00	3	0.15	6	0.26	11	0.81
South	Natural person	407	402.44	301	151.75	360	225.95	498	480.34	607	360.95
	Corporate body	1	30.00	0	0.00	0	0.00	1	0.00	3	3.75
South West	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
Cameroon	Natural person	2,087	196,770.39	1,544	363,879.54	2,030	348,958.02	2,992	1,606,373.05	36,289	1,270,644.89
	Corporate body	97	17,907.17	94	57,155.71	255	60,634.91	179	25,497.35	257	36,511.80

Source: MINDCAF, Divisional Delegations

2. ISSUANCE OF LAND CERTIFICATES

Table 40: Number of land certificates issued through direct registration (number and corresponding surface areas)

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	617	335.97	324	192.14	380	993.74	331	321.63	348	1,436.46
	Corporate body	460	1,150.32	217	502.93	205	558.34	215	544.11	205	325.74
Centre	Natural person	394	1,108,345.04	322	1,555.04	776	391.98	439	1,512.22	604	9,949.55
	Corporate body	481	941.82	297	3,254.88	249	718.50	706	7,567.45	525	1,274.33
East	Natural person	151	210.63	134	234.86	204	314.84	260	75.84	259	115.70
	Corporate body	65	23.69	16	25.95	93	81.63	96	147.46	89	83.16
Far North	Natural person	1,116	2,964.96	679	419.81	686	197.74	575	20,641.69	387	186.62
	Corporate body	62	218.78	88	138.87	86	333.53	110	21,540.23	51	75.77
Littoral	Natural person	196	2,231,077.00	284	3,118,088.00	343	14,565,378.00	285	4,450,419.00	514	6,762,547.00
	Corporate body	55	3,816,013.00	111	2,816,500.00	124	10,544,042.00	196	19,815,720.00	55	383.00
North	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
North West	Natural person	565	302.58	464	482.45	282	118.57	383	234.18	613	204.73
	Corporate body	7	11.11	1	0.10	2	7.97	10	13.20	3	7.70
West	Natural person	951	666.66	804	578.54	617	425.99	711	491.61	1,073	285.71
	Corporate body	253	236.15	145	142.70	105	107.57	134	122.07	228	162.28
South	Natural person	285	457,092.49	213	567,541.95	234	94,684.29	195	123,341.70	206	618,474.78
	Corporate body	84	6,358.25	73	6,187.78	252	6,793.91	664	7,390.91	302	11,443.20
South-West	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
Cameroon	Natural person	4,275	3,800,995.33	3,224	3,689,092.78	3,522	14,662,505.16	3,179	4,597,037.86	4,004	7,393,200.56

	Corpor ate body	1,4 67	3,824,953 .11	948	2,826,753 .22	1,1 16	10,552,64 3.44	2,1 31	19,853,04 5.43	1,4 58	13,755.19
--	-----------------------	-----------	------------------	-----	------------------	-----------	-------------------	-----------	-------------------	-----------	-----------

Source: MINDCAF, Divisional Delegations

Table 41: Number of grants of State lands allocated (number and corresponding surface areas)

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	0	0.00	2	4.60	0	0.00	2	5.00	7	54.67
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Centre	Natural person	6	29.70	19	92.71	54	15.35	20	6.76	91	333.84
	Corporate body	2	10.57	3	1.12	4	11.11	9	33.66	15	7.40
East	Natural person	0	0.00	2	0.16	2	14.20	11	1.70	10	8.64
	Corporate body	2	2.79	0	0.00	0	0.00	1	0.04	8	76.19
Far North	Natural person	1	0.03	1	0.07	2	0.11	10	1.61	38	55.70
	Corporate body	2	2.79	0	0.00	0	0.00	1	0.04	8	76.19
Littoral	Natural person	6	982.06	0	0.00	7	698,487.00	5	372,031.00	6	759.00
	Corporate body	1	1.83	0	0.00	0	0.00	0	0.00	10	135.00
North	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
North West	Natural person	0	0.00	0	0.00	0	0.00	1	0.07	1	0.20
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
West	Natural person	0	0.00	0	0.00	0	0.00	2	0.14	5	0.31
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	2	10.22
South	Natural person	0	0.00	9	835,427.00	0	1.00	2	2,117.00	1	21,170.00
	Corporate body	1	0.00	0	0.00	0	0.00	0	0.00	0	0.00
South West	Natural person
	Corporate body
Cameroon	Natural person	21	1,012.61	41	835,525.28	73	698,518.99	66	374,164.86	176	22,390.88

Corporate body	10	20.77	3	1.12	4	11.11	14	35.46	47	296.76
----------------	----	-------	---	------	---	-------	----	-------	----	--------

Source: MINDCAF, Divisional Delegations

Table 42: Number of transfers of land certificates (number and corresponding surface areas)

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	49	22.65	34	11.30	45	24.38	56	32.86	44	...
	Corporate body	33	14.21	22	26.18	37	71.94	29	59.19	37	...
Centre	Natural person	186	50.40	192	79.93	367	43.93	156	177.72	171	...
	Corporate body	50	132.64	31	18.71	45	5.55	56	75.76	84	1
East	Natural person	129	47.16	94	32.95	119	62.58	129	95.58	193	...
	Corporate body	65	7.88	9	5.25	16	20.20	18	109.11	20	...
Far North	Natural person	25	20,238.27	37	5.85	54	7.08	61	19.09	42	...
	Corporate body	0	0.00	0	0.00	5	9.60	0	0.00	0	...
Littoral	Natural person	69	5,773.69	234	6,531,589.00	224	144,230.00	188	55,953.00	146	187
	Corporate body	18	144.02	44	166,152.00	65	4,678,453.00	73	607,697.00	48	321
North	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
North West	Natural person	0	0.00	0	0.00	1	0.01	0	0.00	0	...
	Corporate body	0	0.00	0	0.00	0	0.00	0	0.00	0	...
West	Natural person	229	13,480.15	285	1,121.94	311	34.05	254	55.33	231	...
	Corporate body	63	166.52	48	122.52	56	114.05	32	47.57	48	...
South	Natural person	19	8,478.00	57	13,282,483.84	34	133,721.81	101	165,638.17	91	7
	Corporate body	8	32,938.00	3	1,130.00	1	395.00	7	33.84	3	3
South West	Natural person
	Corporate body

Cameroon	Natural person	706	48,090.32	933	19,815,324.81	1,155	278,123.84	945	221,971.75	918	195
	Corporate body	237	33,403.27	157	167,454.65	225	4,679,069.34	215	608,022.47	240	326

Source: MINDCAF, Divisional Delegations

Table 43: Number and surface area of parcels of national land registered for Regional and Local Authorities

Regions	Councils	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa		-	-	-	-	-	-	-	-	-	-
Centre		-	-	-	-	-	-	-	-	-	-
East	Batouri	-	-	-	-	-	-	-	-	1	17.887
Far North	Yagoua	-	-	-	-	-	-	1	1.74	-	-
	Guidiguis	-	-	-	-	-	-	-	-	1	34.67
Littoral		-	-	-	-	-	-	-	-	-	-
North		-	-	-	-	-	-	-	-	-	-
North West		-	-	-	-	-	-	-	-	-	-
West		-	-	-	-	-	-	-	-	-	-
South		-	-	-	-	-	-	-	-	-	-
South-West		-	-	-	-	-	-	-	-	-	-
Total		-	-	-	-	-	-	1	1.74	2	52.557

Source: Land registries

Table 44: Number of parcellings done (number and corresponding surface areas)

Region	Legal status of applicant	2019		2020		2021		2022		2023	
		Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)	Nbr	Surf. area (ha)
Adamawa	Natural person	162	40.08	57	21.45	127	18.03	155	24.19	95	110.87

	Corporate body	20	6.28	11	9.98	8	1.80	28	41.08	13	35.80
Centre	Natural person	1,108	287.38	451	326.26	907	402.73	1,430	156.43	2,452	1,082.88
	Corporate body	114	93.56	51	12.95	240	535.27	75	81.99	218	229.11
East	Natural person	142	26.33	113	16.08	188	29.45	189	41.16	218	71.24
	Corporate body	16	687.37	5	2.08	24	4.50	42	7.73	62	20.24
Far North	Natural person	1	0.03	1	0.07	2	0.11	10	1.61	38	55.70
	Corporate body	2	2.79	0	0.00	0	0.00	1	0.04	8	76.19
Littoral	Natural person	317	565,116.00	228	246,879.00	176	17,876.00	346	307,588.00	334	295,103.00
	Corporate body	33	262,488.00	8	7,979.00	16	38,048.00	15	68,317.00	20.00	12,463.00
North	Natural person	0	0	0	0	0	0	0	0	0	0
	Corporate body	0	0	0	0	0	0	0	0	0	0
North West	Natural person	70	60.62	89	9.93	139	173.72	155	124.46	138	139.86
	Corporate body	0	0.00	0	0.00	2	0.34	7	0.74	4	2.60
West	Natural person	284	75.00	338	123.30	320	125.98	483	72.08	595	58.76
	Corporate body	33	698.02	30	26.33	24	62.91	40	51.83	42	8.03
South	Natural person	374	74,697,219.73	252	1,256,836.69	337	2,445,624.28	411	4,230,151.56	503	2,945,333.46
	Corporate body	3	2,500.00	2	3,381.00	4	6,303.00	7	7,771.00	9	12.03
South West	Natural person
	Corporate body
Cameroon	Natural person	2,458	75,262,825	1,529	1,504,213	2,196	2,464,250	3,179	4,538,159	4,373	3,241,956
	Corporate body	221	266,476	107	11,411	318	44,956	215	76,271	376	12,847

Source: MINDCAF, Divisional Delegations

Table 45: Number of land certificates issued per region

Regions	2019	2020	2021	2022	2023
Adamawa	386	527	793	676	606
Centre	5,777	5,119	4,047	6,337	7,601
East	135	264	486	259	359
Far North	282	735	793	762	433

Regions	2019	2020	2021	2022	2023
Littoral	3,396	3,428	4,450	2,584	6,47
North	25	420	454	804	536
North West	674	483	955	1,342	744
West	1,578	1,384	1,252	1,652	2,523
South	909	1,547	1,183	1,087	620
South-West	363	713	997	1,022	---
Cameroon	13,525	14,620	15,410	16,465	14,069

Source: MINDCAF

3. DEADLINE FOR ESTABLISHING LAND CERTIFICATES

Table 46: Average time (in months) taken to establish land certificates through direct registration

	2019	2020	2021	2022	2023
Adamawa	14.4	10.8	8.6	8.6	8.6
Centre	60.0	58.0	51.0	48.0	35.0
East	-	-	-	-	-
Far North	94.4	67.0	93.8	209.4	31.6
Littoral	-	-	-	-	-
North	8.3	6.5	2.0	5.8	17.7
North West	11.0	11.5	17.5	13.5	10.5
West	39.1	38.1	54.8	36.8	35.4
South	38.0	56.3	42.0	48.8	36.5
South-West	-	-	-	-	-
Cameroon	37.9	35.4	38.5	53.0	25.0

Source: MINDCAF, Divisional Delegations

Table 47: Average time (in months) taken to establish land certificates through grant of State lands

	2019	2020	2021	2022	2023
Adamawa	9.6	4.8	4.8	4.8	4.8
Centre	12.0	12.0	7.0	5.0	5.0
East	-	-	-	-	-
Far North	11.7	15.0	11.7	14.3	12.0
Littoral	-	-	-	-	-
North	-	-	-	-	-
North West	-	-	-	-	-
West	24.0	18.7	20.9	17.1	21.6
South	1.3	1.3	1.3	1.3	1.3
South-West	-	-	-	-	-

Cameroon	11.7	10.3	9.1	8.5	8.9
-----------------	-------------	-------------	------------	------------	------------

Source: MINDCAF, Divisional Delegations

Table 48: Average time (in months) taken to establish land certificates through transfer

Region	2019	2020	2021	2022	2023
Adamawa	3.2	0.9	0.9	0.9	1.1
Centre	7.0	7.0	7.0	7.0	7.0
East	-	-	-	-	-
Far North	5.0	5.0	5.0	5.0	5.0
Littoral	-	-	-	-	-
North	1.5	1.8	0.5	0.8	0.5
North West	0.5	5.0	1.0	2.0	1.5
West	3.2	4.2	3.0	4.8	2.8
South	1.7	1.7	1.7	1.7	1.7
South-West	-	-	-	-	-
Cameroon	3.1	3.6	2.7	3.1	2.8

Source: MINDCAF, Divisional Delegations

Table 49: Average time (in months) taken to establish land certificates through parcelling

Region	2019	2020	2021	2022	2023
Adamawa	4.2	1.7	1.3	1.3	1.5
Centre	20.0	12.0	21.0	12.0	17.0
East	-	-	-	-	-
Far North	8.3	5.0	7.7	17.0	10.3
Littoral	-	-	-	-	-
North	3.0	2.3	2.4	2.0	2.5
North West	1.0	1.0	9.0	2.0	2.0
West	20.9	4.0	4.1	10.5	10.4
South	3.5	3.0	1.5	1.5	1.5
South-West	-	-	-	-	-

Cameroon	8.7	4.1	6.7	6.6	6.5
----------	-----	-----	-----	-----	-----

Source: MINDCAF, Divisional Delegations

Table 50: Average time to obtain a land certificate at the Land registry (in days)

Region	2019	2020	2021	2022	2023
Adamawa	3.0	2.7	3.3	3.7	3.3
Centre	3.0	4.0	4.0	4.0	3.0
East	3.0	3.5	3.0	6.5	2.0
Far North	3.0	3.0	3.0	3.0	3.0
Littoral	10.0	10.0	10.0	9.0	3.0
North	6.5	8.8	4.5	4.0	3.0
North West	1.7	2.0	2.3	2.0	2.3
West	8.4	7.1	7.9	7.1	6.0
South	11.3	11.3	11.3	11.3	11.3
South-West	---	---	---	---	---
Cameroon	5.5	5.8	5.5	5.6	4.1

Source: MINDCAF, Land registries

II. OPERATIONALISATION OF ONE-STOP SHOPS

Objective	Help to improve the business climate
Indicator	The average number of files processed in 72 hours; The proportion of revenue generated by one-stop shops

Table 51: Proportion of files processed within the deadline (72 hours)

Types	2019	2020	2021	2022	2023
Files received	---	---	---	---	---
Files processed	---	---	---	---	---
Proportions	---	---	---	---	---

Source: MINDCAF, one-stop shops (GUTF)

Table 52: Revenue generated by one-stop shops (in thousands of CFA F)

Types	2019	2020	2021	2022	2023
Revenue generated	---	---	---	---	---
Revenue achievement rate	---	---	---	---	---

Source: MINDCAF, Sub-department of State revenue follow-up

III. PROTECTION AND ENHANCEMENT OF NATIONAL LAND

Objective By 2030, increase by 50% the revenue derived from national land

Indicator Rate of increase in revenue generated from the national land

Table 53: Increase in revenue from land tenure management (in thousands of CFA F)

Type of revenue		2019	2020	2021	2022	2023
Revenue from national land	Revenue (CFA F)	144,887,737	189,381,373	325,189,215	341,756,513	1,530,295,164
	Rate of increase (%)	---	0.307	0.717	0.051	3.478
Revenue generated by land tenure Services	Revenue (CFA F)	27,701,353	42,755,032	68,796,873	1,247,090,531	104,983,094
	Rate of increase (%)	---	0.543	0.609	17.127	-0.916

Source: MINDCAF, Sub-department of State revenue follow-up

IV. COORDINATION OF THE ACTIONS OF THE PROGRAMME

Objective Ensure the smooth implementation of programme activities

Indicator Achievement rate of budgeted activities

Table 54: Achievement rate of budgeted activities

Year	2019	2020	2021	2022	2023
Number of budgeted activities	-	-	1	1	2
Number of activities carried out	-	-	1	0	1
Achievement rate	-	-	100%	0%	50%

Source: MINDCAF, DAG

CHAPTER 6: GOVERNANCE AND INSTITUTIONAL SUPPORT IN THE STATE PROPERTY, SURVEYS AND LAND TENURE SUB-SECTOR

PROGRAMME 075: GOVERNANCE AND INSTITUTIONAL SUPPORT IN THE STATE PROPERTY, SURVEYS AND LAND TENURE SUB-SECTOR

OBJECTIVE OF THE PROGRAMME: Improve the coordination of services and ensure the smooth implementation of programmes

Performance Indicator Achievement rate of budgeted activities in MINDCAF

Programme Strategy: The Governance and institutional support in the State property, surveys and land tenure programme aims at contributing to the satisfactory implementation of operational programmes. It supports the implementation of operational programmes which include: the Programme for the Design and digitalisation of the land registration system, the Programme for the Protection and development of the State property, the Programme for Securing State lands and the Programme for the Optimisation of land tenure management. This is achieved through the support functions which it exercises.

Land and tenure management: This is achieved through the support functions which it exercises.									
Action	Objectives	Indicators						Structure in charge of the implementation	Comments
		Description	Baseline (year)	Three-year targets					
				2022	2024	2027	2030		
Action 1: STRATEGIC STUDIES, PLANNING, AND PROGRAMMING	Improve the quality and efficiency of expenditure	Number of planning and programming documents produced annually within deadlines		4	4	4	4	DEPC	
Action 2: DEVELOPMENT OF LAND TENURE COOPERATION	Promote and monitor partnership relations with regard to State property, surveys and land tenure	Number of Conventions and other partnership agreements concluded	-	02	04	04	04	DEPC	
Action 3: FINANCIAL AND BUDGETARY MANAGEMENT AND IMPROVEMENT OF THE WORK ENVIRONMENT	To ensure a smooth financial execution of programmes and equip services with adequate infrastructure and equipment	- number of budgetary and financial documents produced within deadlines; - proportion of staff having a work station.		5 60%	5 70%	5 75%	5 80%	DAG	
Action 4: MANAGEMENT OF HUMAN RESOURCES	Ensure the qualitative and quantitative increase in human resources	Proportion of trained/retrained staff		20%	30%	40%	60%	DAG/SDPS P	

Action 5: REGULATION AND LAND LITIGATIONS	Ensure compliance with regulations and defend the interests of the State in matters relating to State property, surveys and land tenure	Reduction rate of land litigation		20%	50%	80%	95%	DAJ/SG/MI NDCAF	
Action 6: OPTIMISATION OF THE COLLECTION OF LAND REVENUE	Optimise the collection of land revenue	Collection rate of revenue from the MINDCAF's technical services		100%	100%	100%	100%	DAG/SDSR D	
Action 7: COORDINATION OF MINDCAF/CABIN ET ACTIVITIES	Ensure the coordination and follow-up of activities carried out by all MINDCAF's structures	Number of follow-up reports on service activities produced		4	4	4	4	CABINET	
COORDINATION OF ACTIVITIES OF THE SECRETARIAT GENERAL	Ensure the proper coordination of services of the Secretariat General	Number of reports produced		4	4	4	4	SG	
ACTION 08: COORDINATION OF GENERAL AND FINANCIAL AFFAIRS ACTIVITIES	Ensure the coordination and follow-up of general and financial affairs	Number of reports produced		4	4	4	4	DAG	

I. COORDINATION AND FOLLOW-UP OF MINDCAF CABINET ACTIVITIES

Objective	Ensure the coordination and follow-up of activities carried out by all MINDCAF's structures
Indicator	Number of follow-up reports on service activities produced

Table 55: Follow-up reports on service activities

	2019	2020	2021	2022	2023
Number of follow-up reports on service activities produced	1	5	7	2	2

Source: MINDCAF, CELSUIVI

II. STRATEGIC STUDIES, PLANNING AND PROGRAMMING

Objective	Improve on the quality and efficiency of expenditure
Indicator	Number of planning and programming documents produced annually within deadlines

Table 56: Planning and programming documents produced

	2019	2020	2021	2022	2023
Number of planning and programming documents produced	3	4	3	3	3

Source: MINDCAF, DEPC

III. DEVELOPMENT OF LAND TENURE COOPERATION

Objective	Promote and monitor partnership relations with regard to State property, surveys and land tenure
Indicator	Number of conventions and other partnership agreements concluded

Table 57: Number of cooperation agreements signed

Field of cooperation	2019	2020	2021	2022	2023
Training	0	1	0	0	0
Awareness-raising and promotion of peace and sustainable development	0	0	1	0	0
Projects	1	1	1	0	1
Total	1	2	2	0	1

Source: MINDCAF, DEPC

Table 58: Number of land development conventions signed

Number of conventions signed	2019	2020	2021	2022	2023
	1	5	7	2	2

Source: MAETUR

IV. FINANCIAL AND BUDGETARY MANAGEMENT AND IMPROVEMENT OF THE WORK ENVIRONMENT

Objective	Ensure a smooth financial execution of programmes and equip services with adequate infrastructure and equipment
Indicator	Budgetary and financial documents produced within deadlines
	Proportion of staff having a workstation

Table 59: Proportion of staff having a workstation

Regions	2019	2020	2021	2022	2023
ADAMAWA	0.69	0.69	0.69	0.69	0.69
CENTRE	0.43	0.45	0.47	0.55	0.55
EAST	1.04	1.04	1.04	1.04	1.13
FAR NORTH	3.87	3.87	3.87	3.87	2.42
LITTORAL	1.25	1.25	1.25	1.25	1.25
NORTH	0.27	0.27	0.27	0.34	0.34
NORTH WEST	0.45	0.45	0.44	0.44	0.44
WEST	0.47	0.47	0.46	0.42	0.42
SOUTH	1.09	1.10	0.93	0.97	0.97
SOUTH-WEST
CAMEROON					

Source: MINDCAF, DAG

Table 60: Number of staff with a computer at MINDCAF

Regions	2019	2020	2021	2022	2023
ADAMAWA	6
CENTRE	4
EAST	5
FAR NORTH	3
LITTORAL	5

NORTH	20
NORTH WEST	8
WEST	13
SOUTH	9
SOUTH-WEST
CAMEROON					

Source: MINDCAF, DAG

Graph 2: Number of staff with a computer in MINDCAF's devolved services in 2023

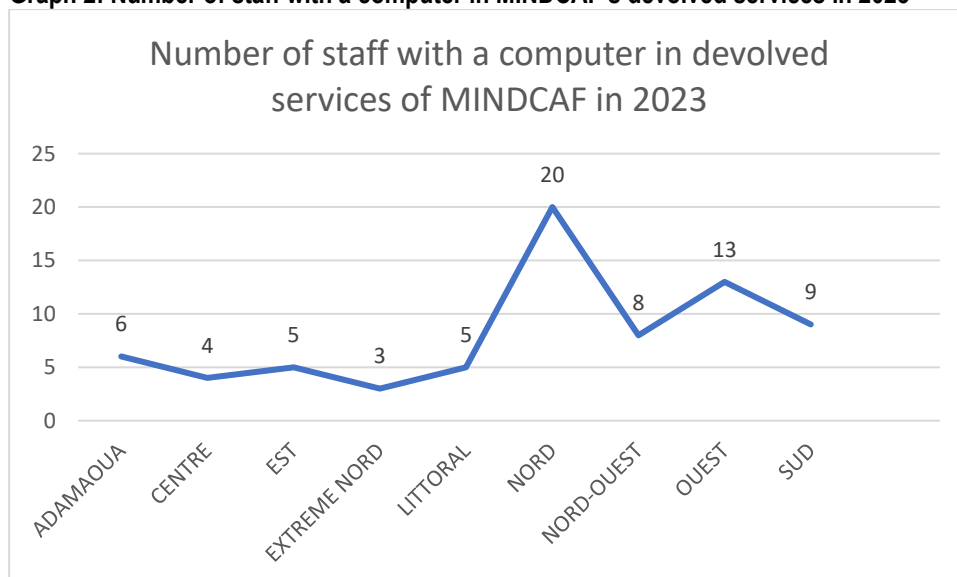


Table 61: Distribution of IT equipment per structure in 2023

Structures	Quantity					Ratio				
	Computers	Printers	Internet access point	Telephone lines	Photocopying machines	Number of staff for one computer	Number of staff for one printer	Number of staff for one Internet access point	Number of services for one telephone line	Number of staff for one photocopying machine
Central Services	202	128	125	32	26	3	5	22	5	36
SG	61	39	27	10	10	3	4	6	3	15
IG	14	10	4	5	1	1	2	4	2	16
DDOM	35	20	33	4	3	3	5	3	3	34
DCAD	23	16	14	1	5	2	2	2	16	7
DAF	36	24	1	4	1	3	5	114	3	114
DPE	16	10	16	2	2	6	10	6	8	51
DAG	17	9	30	6	4	3	6	19	2	14

Devolved Services	137	110	6	37	37	6.25	9.59	212.67	11.57	30.39
RD	35	18	3	12	6	1.43	8.11	48.67	6.67	24.33
DD	102	92	3	25	31	11.08	11.08	376.67	16.48	36.45
MINDCAF	339	238	131	69	63	5	7	117	8	33

Source: DAG, Regional Delegations

V. MANAGEMENT OF HUMAN RESOURCES

Objective	Ensure the qualitative and quantitative increase in human resources
Indicator	Rate of implementation of the organisational chart/proportion of staff trained and/or retrained.

Table 62: Distribution of trained staff per structure and gender

Structures	2019		2020		2021		2022		2023	
	Trained staff		Trained staff		Trained staff		Trained staff		Trained staff	
	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
Central Services	8	7	7	10	41	25	34	31	54	56
SG	8	7	7	10	15	11	9	8	11	18
IG	0	0	0	0	0	0	0	0	0	4
DDOM	0	0	0	0	7	4	7	4	9	6
DCAD	0	0	0	0	4	2	4	7	8	6
DAF	0	0	0	0	5	1	5	1	9	5
DPE	0	0	0	0	4	2	3	6	7	8
DAG	0	0	0	0	6	5	6	5	10	9
Devolved Services	33	22	35	10	28	6	49	16	45	22
RD	15	5	23	5	10	0	15	3	12	4
DD	18	17	12	5	18	6	34	13	33	18
MINDCAF	41	29	42	20	69	31	83	47	99	78

Source: CELSUIVI, Regional Delegations, Divisional delegations

VI. REGULATION AND LAND LITIGATIONS

Objective	Ensure compliance with regulations and defend the interests of the State in matters relating to State property, surveys and land tenure
Indicator	Reduction rate of land litigation

Table 63: Number of pre-litigation complaints recorded

Reasons	2019	2020	2021	2022	2023
Application for withdrawal of land certificates	3203	2611	3394	973	1615
Appeal for nullification of land certificates	1814	1721	1321	460	1241

Appeal for rehabilitation of land certificates	1181	836	1321	331	911
Appeal for cancellation or repeal of orders	392	697	1298	641	748
Appeal for rectification of a land certificate	341	509	1,104	522	834
Total	6,931	6,374	8,438	2,927	5,349

Source: MINDCAF, DAJ

Table 64: Number of administrative litigations against MINDCAF's deeds and decisions

Deeds	2019	2020	2021	2022	2023
Orders	504	306	593	936	1,083
Land Certificates	728	483	852	1,024	1,681

Source: MINDCAF, DAJ

Table 65: Number of court decisions in land matters

	2019	2020	2021	2022	2023
Favourable decisions	431	392	433	681	764
Unfavourable decisions	388	436	1,524	1,928	2042
TOTAL	819	828	1957	2609	2806

Source: MINDCAF, DAJ

Graph 3: Trend in court decisions

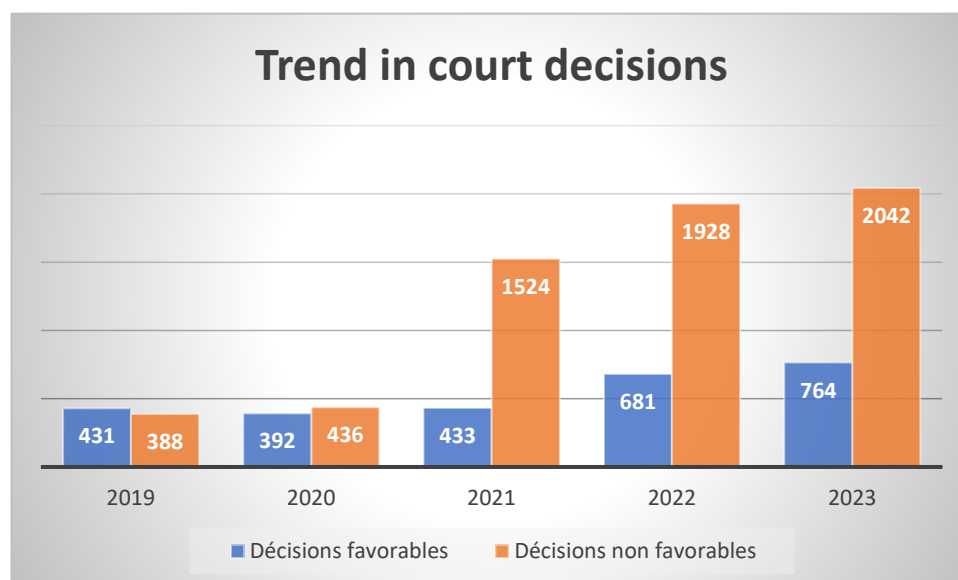


Table 66: Number of land certificates cancelled and rehabilitated

Year	2019	2020	2021	2022	2023
Land certificates cancelled	623	940	1004	1289	1481
Land certificates rehabilitated	126	132	151	209	199

Source: MINDCAF, DAJ

VII. OPTIMISATION AND COLLECTION OF LAND REVENUE

Objective	Optimise the collection of land revenue
Indicator	Collection rate of revenue generated by MINDCAF's technical services

Table 67: Increase in revenue per category

Field	2019	2020	2021	2022	2023
Cadastral revenue	239,029,923	160,720,451	215,412,144	414,569,279	988,746,369
Proceeds from national land	27,701,353	42,755,032	68,796,873	1,247,090,531	104,983,094
Management of public State land	5,090,448	11,302,752	14,009,329	13,329,594	12,744,090
Management of private State land	24,394,886	51,906,125	77,207,363	111,384,748	91,420,275
Management of State Property	3,481,435	3,524,555	8,964,863	6,930,643	12,125,115

Source: MINDCAF, Sub-department of State revenue follow-up

VIII. COORDINATION OF ACTIVITIES OF THE SECRETARIAT GENERAL

Objective	Ensure the proper coordination of the services of the Secretariat General
Indicator	Number of reports produced

IX. COORDINATION OF GENERAL AND FINANCIAL AFFAIRS

Objective	Ensure the coordination and follow-up of general and financial affairs
------------------	--

Indicator	Number of reports produced
------------------	----------------------------

ANNEXES

Table 68: Status of landed property within MINDCAF's devolved Services in 2023

Delegations	Buildings				Completion		
	Built	Under construction	Leased	Not concerned	Completed	Ongoing	Not existing
Divisional	17	3	28	6	10	2	24
Regional	7	0	0	0	0	0	0
Total	24	3	28	6	10	2	24

Source: *Regional Delegations, Divisional Delegations*

Table 69: Distribution of the number of buildable plots by surface area depending on the Division up to 2023.

Division	Neighbourhood	Surface area	Number of plots	Year of implementation
Wouri	BWANG-BAKOKO I	08ha 93a 86ca	238	2017
	BWANG-BAKOKO II	07ha 00a 54ca	186	2017
Mfoundi	OLEMBE	14ha 04a 59ca	296	2017
	MBALNGONG	17ha 51a 59ca	384	2017
Fako	BIMBIA	02ha 00a 00ca	282	2019
Mifi	BANENGO	6ha 52a 25ca	70	2023
	Penka Michel Urban Centre	40Ha 90a 52ca	20	2023
Menoua	Dschang Urban Centre	1Ha 30a 78ca	36	2023
	Signal	2ha 09a 90ca	47	2023
	Vallée/Sonel	0.756 ha	19	2023
	Initial	1ha 09a 52ca	32	2023
	Catholic Mission and climatique	2ha 57a 61ca	63	2023
Upper-Kam	Djeffa	8ha 21a 48ca	140	2022
Mbere	Meidougou	28ha 90a 2ca	214	
	Boforo	2ha 25a 05 ca	97	2022
Boumba and Ngoko	Traversé	14ha 41a 48ca	68	2023
	Palmeraie	1ha 52a 14ca	33	2023
	Dabadi	03ha 02a 06ca	47	2023
Kadei	Kanbolepi	178 ha	800	2023
Djerem	Administrative area	101ha 10a 35ca	105	2023
	zoubone	87ha28a 69 ca	736	2023
	Gala Gala	80ha 28a 69ca	723	2023
TOTAL		104ha 76a 64ca	1,673	

Source: MINDCAF, *Divisional Delegations*

Table 70: Distribution of vehicles per structure in 2023

Structures	Vehicles
Central Services	4
Minister's Cabinet	2
Secretariat General	1
Inspectorate General	0
Department of State Lands	0
Department of Surveys	0
Department of Land Tenure	1
Department of State Property	0
Department of General Affairs	0
Devolved Services	0
Regional Delegations	0
Divisional Delegations	0
Total	0
	4

Source: DPE

Table 71: Distribution of workstations between 2019 and 2023

Structure s	2019		2020		2021		2022		2023	
	workstation (table + armchair/chair)	Ratio of workstation per staff member	workstation (table + armchair/chair)	Ratio of workstation per staff member	workstation (table + armchair/chair)	Ratio of workstation per staff member	workstation (table + armchair/chair)	Ratio of workstation per staff member	workstation (table + armchair/chair)	Ratio of workstation per staff member
Central Services	392	0.80	398	0.81	426	0.85	436	0.86	440	0.87
SG	74	0.48	79	0.51	87	0.56	102	0.7	103	0.67
IG	16	1	16	1	16	1	17	1.06	17	1.06
DDOM	53	0.51	53	0.51	53	0.51	53	0.51	53	0.513
DCAD	41	1.17	41	1.17	41	1.17	41	1.17	41	1.17
DAF	58	0.51	58	0.51	58	0.51	58	0.51	58	0.51
DPE	103	1.14	103	1.14	103	1	103	1	103	1
DAG	47	0.82	48	0.84	68	1.19	62	1.08	65	1.14
Devolved Services	467	1.427	469	1.429	447	1.290	454	1.296	479	1.319
RD	170	1.164	170	1.164	150	1.027	150	1.027	150	1.027
DD	297	0.263	299	0.265	297	0.263	304	0.269	329	0.291
MINDCAF	859	1.12	867	1.12	873	1.07	890	1.08	919	1.09

Source: DAG, Regional Delegations

Table 72: Distribution of workstations per region between 2019 and 2023

Region	2019		2020		2021		2022		2023	
	workstation (table)	Ratio of workstation	workstation (table)	Ratio of workstation	workstation (table)	Ratio of workstation	workstation (table)	Ratio of workstation	workstation (table)	Ratio of workstation
ADAMAWA	36	1.44	36	1.44	36	1.44	36	1.44	36	1.44
CENTRE	186	2.34	195	2.23	206	2.11	239	1.82	238	1.83
EAST	99	0.96	99	0.96	99	0.96	99	0.96	107	0.89
FAR NORTH	15	0.26	15	0.26	15	0.26	15	0.26	24	0.41
LITTORAL	69	0.80	69	0.80	69	0.80	69	0.80	69	0.80
NORTH	27	3.70	27	3.70	27	3.70	34	2.94	34	2.94
NORTH WEST	28	2.21	28	2.21	27	2.30	27	2.30	27	2.30
WEST	53	2.13	53	2.13	52	2.17	48	2.35	47	2.40
SOUTH	125	0.92	127	0.91	107	1.07	111	1.04	111	1.04
SOUTH-WEST	---	---	---	---	---	---	---	---	---	---
TOTAL	638	1.64	649	1.63	638	1.65	678	1.55	693	1.56

Source: DAG, Regional Delegations